

---

**DR. MUHAMMAD KHURSHEED FAROOQI**

---

To: GM (HR)  
Pakistan National Shipping Corporation (PNSC)

Subject: **Job Cover Letter for the post of "CHIEF EXECUTIVE OFFICER"**

I am writing to express my keen interest for the post of "CHIEF EXECUTIVE OFFICER" in Pakistan National Shipping Corporation (PNSC), as advertised on [<https://pnscc.com.pk/apps/jobs.aspx>]. Strong work ethic & a unique combination of a Masters degree in Management Information Systems with over 20 years of experience in the maritime industry in a senior capacity. I am confident in my ability to lead PNSC's digital transformation and propel the company towards a future of greater efficiency, profitability, and global competitiveness.

Throughout my career, I have gained a deep understanding of the maritime sector's complexities and opportunities. I successfully spearheaded initiatives that [SES and DANAOS ERP related to maritime logistics, technology implementation a path towards e-commerce solutions]. This experience has equipped me with a comprehensive understanding of the maritime domain, from optimizing logistics and cargo handling to leveraging technology for improved operations.

Beyond technical expertise, I possess strong leadership and strategic thinking skills honed through headed 200+ Tenders, large-scale projects, leading cross-functional teams, and delivering on budgets within the maritime context. In particular, [Worked as General Manager Workshop to convert a dull patch work group to a financially viable Technical team resulted in FREE / NO Repair Cost for PNSC vessels]. My financial acumen involves [Design & Development of CES for Capital expenses controls, RES for Revenue expenses controls result in cost-benefit analysis PNSC] at present PNSC's Chart of Account is written by myself.

The maritime industry is undergoing a transformative shift towards digitalization. I believe PNSC has the potential to become a leader in this domain. My expertise in cutting-edge technologies like AI, blockchain, and automation, coupled with my understanding of the maritime sector, equips me to spearhead this transformation.

My background is perfectly align with the latest CEO profile trends in the maritime industry, I offer a fresh perspective and a future-oriented vision. I am confident that my skills and experience can create significant value for PNSC and propel the company towards a brighter future.

A.P. Moller - Maersk (Denmark)	Søren Skou	2016	(Focus on digital transformation)
CMA CGM (France)	Rodolphe Saadé	2017	(Stanford Graduate School of Business)
Hapag-Lloyd (Germany)	Rolf Habben Jansen	2017	(Implemented digitalization initiatives)
Ocean Network Exp (Singapore)	Jeremy Nixon	2018	(Experience with technology-driven)
Evergreen Marine Corp (Taiwan)	Chung Lien	2013	(adopted blockchain technology)

Thank you for your time and consideration. I am eager to discuss my qualifications further and explore how I can contribute to PNSC's success.

Sincerely,  
Muhammad Khursheed Farooqi  
+923212000494  
mkf1964@hotmail.com

## DR. MUHAMMAD KHURSHEED FAROOQI

**Address Present:**

H-113, 1<sup>st</sup> Floor, Near Cantonment Library,  
Malir Cantt, Karachi – 75070, PAKISTAN

**International Passport:**

HS8968431 (25-Feb-2019) to (24-Feb-2029)

**Gender:** Male

**Date of Birth:** 17<sup>th</sup> August 1964

**Telephone:**

+92 3212000494 (**Cell**)

+92 2134491534 (**Home**)

**Email:**

mkf1964@hotmail.com

mkf1964@yahoo.com

**Marital Status:** Married

**Nationality:** PAKISTANI



### TECHNICAL & TERTIARY EDUCATION

**Ph.D.** in (**Management Information Systems**) 2001 from Perth Australia, West Coast Institute of Management & Technology. Major topic "**Role of MIS in Business & Service Oriented Organizations**" alongwith 12 Approved thesis.

#	DEGREE / DIPLOMA / CERTIFICATION	UNIVERSITY / COLLEGE / INSTITUTE	FROM	TO	SUBJECTS
1	<b>MSCS</b> 14-Apr-1990 Masters in Computer Science	University of Karachi Karachi, PAKISTAN	Nov-1986	Apr-1990	Operations Research, Programming, Simulation, Corporate Communications
2	<b>B.Sc.</b> 06-Jul-1986 Bachelor of Sciences	University of Karachi Karachi, PAKISTAN	Sep-1984	Jul-1986	Statistics, Mathematics, Physics
3	<b>PPRA</b> 21-Feb-2013 PPRA Rules & Procedures	National Institute of Procurement Islamabad PAKISTAN	Feb-2013	Feb-2013	Strategic procurement planning Public Procurement Regulatory Authority, Pakistan
4	<b>HMS</b> 24-Nov-2010 Honing Managerial Skills	PNSC Auditorium Karachi PAKISTAN	Nov-2010	Nov-2010	Senior Managerial Capacity Building
5	<b>BFF</b> 14-May-2009 Basic Fire Fighting Training	KPT Staff College Karachi PAKISTAN	May-2009	May-2009	Standards of Training, Certification and Watchkeeping for Seafarers (STCW)
6	<b>ISA</b> 26-Feb-2009 IS Audit Project Management	ISACA Karachi Chapter ICAP Karachi, PAKISTAN	Feb-2009	Feb-2009	Using COBIT for IT Governance, Laws & regulations, Risk Analysis,
7	<b>MCA</b> 08-Aug-2008 MS Certificate of Achievement	KalSoft Academy, Karachi, PAKISTAN	Aug-2008	Aug-2008	Implement SharePoint Server for web publishing
8	<b>FTM</b> 10-Nov-2006 Forecasting Trends & Techniques	Pakistan Institute of Management PIM Karachi, PAKISTAN	Nov-2006	Nov-2006	Various Tools Trends & Techniques for Forecasting in Corporate Sector
9	<b>FOSS</b> 02-Aug-2003 Diplom Fiber Optics System Specialist	CET Pvt Ltd, Karachi Fiber Optic Association USA	Jul-2003	Jul-2003	Fiber optics distributed data interface, Termination, splicing & coupling
10	<b>IQA</b> 14-Jun-2000 Internal Quality Auditor ISO 9000	Systems 9000, International Training, Karachi, PAKISTAN	Jun-2000	Jun-2000	(MR) Management Representative ISO 9001
11	<b>MCT</b> 25-Apr-2001 Pakistan 1 <sup>st</sup> Microsoft Certified Trainer	Microsoft Corporation, Redmond, WA USA	Apr-2001	Apr-2001	MCDBA, MCSE, MCP+I, MCP
12	<b>MCDBA</b> 16-Jun-2000 MS Certified Database Administrator	Microsoft Corporation, Redmond, WA USA	Jun-2000	Jun-2000	Administering Design and Implement SQL Server
13	<b>MCSE</b> 31-May-2000 MS Certified Systems Engineer	Microsoft Corporation, Redmond, WA USA	May-2000	May-2000	Implement & Support Enterprise Server
14	<b>MCP + Internet</b> 18-May-2000 MS Certified Professional (Internet)	Microsoft Corporation, Redmond, WA USA	May-2000	May-2000	Administering Implement & Support Internet Information Server
15	<b>MCP</b> 11-May-2000 MS Certified Professional	Microsoft Corporation, Redmond, WA USA	May-2000	May-2000	Internetworking with TCP/IP support
16	<b>COOP</b> 25-Oct-1999 Object Oriented programming C++	DPEC, Inc, Columbus, Ohio, USA	Oct-1999	Oct-1999	Function, Classes, Pointers, Arrays, Inheritance, Streams & Exceptions
17	<b>CJP</b> 15-Nov-1999 Certified JAVA Programming	DPEC, Inc, Columbus, Ohio, USA	Nov-1999	Nov-1999	Storing & Changing, Conditional test, Arrays, Scripts, Classes &, Applets
18	<b>CPM</b> 25-Nov-1999 Certified Project Management	DPEC, Inc, Columbus, Ohio, USA	Nov-1999	Nov-1999	Project Management, Scheduling, Allocating Resources and Controlling
19	<b>CHM</b> 20-Sep-1984 Certificate in Hotel Management	Pakistan Institute of Tourism & Hotel Management PITHM, Karachi PAKISTAN	Feb-1984	Aug-1984	Position holder in the course Food & Beverages Production and Services
20	<b>F. Sc.</b> 09-Sep-1982 Fellow of Sciences (Intermediate)	PAF College Sargodha Sargodha, PAKISTAN	Oct-1980	Sep-1982	Mathematics, Physics, Chemistry, Aero-Sciences
21	<b>S. Sc.</b> 17-Aug-1980 Secondary School Certificate (Matric)	Kulsoom Bai Valika Airport Model School KBV, Karachi PAKISTAN	Apr-1969	Aug-1980	Mathematics, Physics, Chemistry, Biology

## DR. MUHAMMAD KHURSHEED FAROOQI

### ACCOMPLISHMENTS AS MARINE AND OFFSHORE INDUSTRY EXPERT:

Extensive experience across all facets of the maritime industry, coupled with a proven track record in leadership<sup>1</sup>, sailing<sup>2</sup>, training<sup>3</sup>, strategic thinking<sup>4</sup>, risk management<sup>5</sup>, and financial acumen<sup>6</sup>, positions me exceptionally well for the CEO role at PNSC. I am particularly drawn to this opportunity because it allows me to leverage my deep understanding of international shipping regulations, operational intricacies, industry dynamics, and global trade trends to propel PNSC towards continued success.

Sr #	Year	Major Achievements Accomplished	Division	Impact on PNSC Business
01	2002	Introduce MIS Department in PNSC	PNSC	Automation of workflows
02	2003	Designed ICS (Internal Control Systems)	Finance	Clearly defined Controls / Practices
03	2004	Developed ICE (Internal Control Environment)	PNSC	Aligned with (ICC) Framework
04	2005	Wrote PNSC 1 <sup>st</sup> Digitized Chart of Accounts	Finance	Real-time access to effective data
05	2006	Initiate Satellite Communication with Vessels	Vessels	Digital Transformation with Sailing
06	2007	PNSC Scorecard + Board Resolution	Planning	Strategic plan & resource sharing
07	2008	ODIS (Optical Document Imaging Systems)	PNSC	Simplified & optimized - Blockchain
08	2009	CES (Capital Expenses Sanction)	PNSC	Cost-saving measures - Blockchain
09	2010	RES (Revenue Expenses Sanction)	PNSC	Initial investment VS benefits
10	2011	SSD Supply Chain Management Systems	SM	Protection & Fairness of Assets
11	2012	PPRA & Risk Management Trainer	PNSC	Amplified transparency- Blockchain
12	2013	FTS (File Tracking Systems)	PNSC	Data sharing across departments
13	2014	Tanker & Freight Invoicing Systems	Commercial	Reinforce the Sustainability
14	2015	Real Estate Management Systems	Admin	Analysis for better Decision Making
15	2016	Commercial Invoicing Systems	Commercial	Faster recovery of Revenues
16	2017	Modern Workshop Design & Construction	SM	Initiated workable environment
17	2018	Won PQA R&M Tender for next 3 years	SM	Competitive Advantage
18	2019	Digital BOQ Transformation b/w PNSC-PQA	PNSC	Better Customer Services
19	2020	Recovered Longtime Receivables from PQA	SM	Sustainability of Workshop
20	2021	Designed ISO-9001 (2015)	SM	Improved Regulatory Compliance
21	2022	Won PQA R&M Tender for next 3 years	SM	Viable edge in Maritime Domain
22	2023	DANAOS Master Trainer (Ship to Shore)	Vessels	Reduce external dependency
23	2024	Container Inventory Management Systems	Commercial	Faster response times - Blockchain

<sup>1</sup> Leadership	Headed PNSC Workshop (2016-2022) & MIS Department (2002-to-date)
<sup>2</sup> Sailing	Sailed on PNSC Vessels to apply my Ph.D. thesis in GMDSS & Telecommunication Process
<sup>3</sup> Training	Master Trainer for (SES, DANAOS, PPRA, ePAD Tenders) Training
<sup>4</sup> Strategic thinking	Economic Development Security / National interest with essential supplies
<sup>5</sup> Risk management	Preventive Maintenance (PMS), improved training, Invest in safety measures
<sup>6</sup> Financial acumen	Wrote 1 <sup>st</sup> PNSC tier-wise Chart of Accounts for effective financial controls

**PROFICIENT IN MARINE AND OFFSHORE INDUSTRY:**

International Shipping Regulations	SOLAS - Safety of Life at Sea (Maritime Safety) MARPOL - Marine Pollution (Pollution Prevention) IMDG - International Maritime Dangerous Goods (Cargo Safety) ISPS - International Ship & Port Facility Security (Security Measures) COLREGs – Int'l Reg. for Preventing Collisions at Sea (Navigation Safety) GMDSS - (Global Maritime Distress and Safety System (Distress Alert)
Operational intricacies	Voyage Planning / Optimization (Most efficient routes (weather, fuel & cargo) Cargo Handling & Logistics (Ensuring safe, timely loading / unloading cargo) Fleet Maintenance & Repair (Proactive PMS, vessel sea-worthiness) Crew Management (Ensuring crew competency for safe & efficient functions) Port Operations & Compliance (adherence to safety and security protocols) Risk Management (Mitigate Risks with weather, accidents & security threats)
Industry dynamics	Competition (New entrants, mergers, acquisitions & shifting market share) Technology (Advancements in technology automation, for business models) Regulation (Safety, environmental protection, and labor practices) Economic Factors (Fluctuations in fuel, currency & trade patterns) Customer Needs (Demands faster delivery times & increased transparency) Geopolitical Events (Political instability, international conflicts & trade wars)
Global trade trends	E-commerce Growth (Demand for containerized shipping and frequent shipments) Geopolitical Shifts (Regional conflicts established opportunities for new ones) Focus on Sustainability (Increasing regulations, Cleaner fuels and practices in shipping) Automation and Digitalization (Data analytics for improving efficiency and optimization) Consolidation in Shipping Lines (Mergers and acquisitions for increased market dominance) Rise of Regional Trade Blocs RCEP (Regional Comprehensive Economic Partnership) Nearshoring & Reshoring (Re-evaluating supply chains & reduce long-distance trade routes) Technological Advancements (Emerging skill Blockchain reshape maritime trade operates) Focus on Cybersecurity (Stronger cybersecurity measures to protect critical structure & data) Infrastructure Development (Invest in logistics networks - crucial for future trade volumes)

Achievements in the field of Maritime and Ship Management are tremendous which gave me a unique ability to apply technology in shipping industry, leading from the front as spearhead in overall technical direction of PNSC Workshop and its Infrastructure, telecommunications and secure environment to service / help desk teams of national flag carrier (PNSC). Resulted in the growth & expansion / success of PNSC business and bring PQA (Port Qasim Authority) as our satisfied client.

At present guiding / train entire PNSC onboard Masters, Chief Officers, Chief Engineers and other Deck & Engine officers regarding PMS (Planned Maintenance Systems) in major 14-functions according to laid down Statutory Plan and Procedures.

---

Technically strong in providing training & motivation for implementing Quality & Project Management, ERP systems. Expert in writing (ICS&P – Internal Control Systems & Procedures) & implementing Technical, Financial & HR Policies / Procedures / SOPs / RFQs / RFPs / SLAs along-with designed various Financial & Accounting reports adhere to legal and corporate governance standards.

---

Formulated procedures for compliance of ship statutory and regulatory requirements including navigation and safety (STCW) Standards of Training Certification & Watch-keeping for Seafarers in ERP (SES + DANAOS):

---

## **SKILLS / COMPETENCIES**

Hands-on experience of Leadership in **MARINE DOMAIN** for **Training & Commissioning** teams initiatives:

### **Technical Talents:**

- 1) Dry & Liquid Bulk Cargo, Tramping, NVOCC, Agency
- 2) A.I. - Artificial Intelligence - Data Projection Analytics
- 3) PM - Project Management
- 4) RM - Risk Management
- 5) HRM - Human Resource Management
- 6) SCM – Supply Chain Management
- 7) PMS - Planned Maintenance Systems
- 8) QMS -Quality Management Systems
- 9) MIS – Management Information Systems
- 10) BPR - Business Process Re-Engineering

### **Organizational Proficiencies:**

- 1) Leadership & Man Management
- 2) Communication & Teamwork
- 3) Problem-solving / Interpersonal
- 4) Certified Trainer - Presenter & Win-Win Negotiator

### **Achieved Profitability During CFY (Current Financial Year):**

Annual Report 2023 (<https://pnsc.com.pk/financial-statements.html#c>)

- 1) ↓ Expenditure Decreased by 02.29%
- 2) ↓ Non-current liabilities Decreased by 16.38%
- 3) ↓ Equity/Total assets, given portion of profit Decreased by 14.35%
- 4) ↑ Revenue Increased by 14.54%
- 5) ↑ Gross profit Increased by 92.40%
- 6) ↑ Other income Increased by 292.24%
- 7) ↑ Profit before taxation Increased by 325.47%
- 8) ↑ Profit after taxation Increased by 455.64%
- 9) ↑ Current assets Increased by 160.49%
- 10) ↑ Share-holders' equity Increased by 29.06%
- 11) ↑ Cash dividend Rupees Per share Increased by 200.00%
- 12) ↑ Break-up value per share Rupees Increased by 29.06%
- 13) ↑ Share prices in Rupees High Increased by 76.05%

### **Maritime Procurement Competency**

- 1) Certified Public Procurement Specialist (PPRA)
- 2) Reduced bunkering costs by 15%
- 3) Enhanced operational efficiency by 20%
- 4) Headed 200+ Strategic Tenders as CHAIRMAN
- 5) Tactical procurement planning & analyzed orders
- 6) Developed procurement strategies, suppliers
- 7) Process and procedure management
- 8) Drafted & implemented standardized procurement
- 9) Tender from pre-qualification & RFP / ITT
- 10) Evaluation, compliance and contract award
- 11) Relationship management with clients, consultants
- 12) Ensure effective collaboration and project success
- 13) Performance monitoring and reporting
- 14) Tracking procurement progress & analyzed data
- 15) Generated reports provide insight for improvement
- 16) Overseeing A-Z of procurement for ship repair
- 17) Monitored vendor performance for cost savings
- 18) Provided Training on *e-Procurement* Process

### **Maritime Commercial & Technical Savvy**

- 1) Bunkering, Freight, Lay time, Port Expenses
- 2) Vessels Operations, Voyage Estimations, Vessel Chartering
- 3) Crewing, ISM, Noon Report, PMS, Defect List, Supply Chain
- 4) Provided Training to Masters, Chief Officers, Chief Engineers

### **Maritime Finance Expert**

- 1) Accounting, Budget, Chart of Accounts, Fixed Assets
- 2) CTM (Cash to Master), MGA (Marine General Accounts)
- 3) Ledgers & Sub-Ledgers Payments, Payroll, Profit & Loss
- 4) Provided above Training to Finance & Accounts team

### **Maritime ERP (DANAOS) + (SES) Administration & Trainer**

Expert in Administration of various maritime ERP suites like:

- 1) Accounting, Budgeting, Bunkering, Commercial, Payments
- 2) Technical, Drydocking, ISM/QMS, Crewing Supplies
- 3) Global Address List, HR, MGA, Medical, Payroll, Database
- 4) Communications, Vessel Operations, Voyage Estimation

### **MIS / PMS (Planned Maintenance Systems) Specialist**

- 1) Managed and maintained the company's IT infrastructure
- 2) Designed & implemented customized MIS and PMS
- 3) Analyzed data provided reports to management for decisions
- 4) Technical support to users and Qualified them on ERPs

### **Quality & Project Management Expertise**

- 1) As MR (Management Representative) maintained continuous review of QMS Quality Management System, provided recommendations for upgrades
- 2) Developed, transcribed implemented new processes / procedures for improving efficiency & effectiveness of ensuring timely completion
- 3) Managed and coordinated various projects within budget, Liaised with supplier / regulatory authority
- 4) Conducted internal audits for non-conformances

### **Repair & Maintenance Skills**

- 1) Streamlined vessel operations process by 30%
- 2) Shortened turnaround times by 5%
- 3) Supervised & coordinated vessels repair and maintenance
- 4) Developed procedure to implement maintenance schedules
- 5) Commissioned Inmarsat and Iridium as per GMDSS
- 6) Monitored and analyzed data to identify trends and opportunities for improvement
- 7) Compliances with safety and environmental regulations

### **Human Resource Consultant**

- 1) Improved efficiency and productivity
- 2) Reduced Recruitment and Onboarding Costs
- 3) Lower Training Costs
- 4) Amplified Employee Engagement and Retention
- 5) Increased Decision Making:
- 6) Enhanced Compliance
- 7) Risk Management
- 8) Continuous Improvement
- 9) Teamwork and Collaboration

### **Human Resource Initiatives**

- 1) Precise Job Descriptions Workflows Functional Training
- 2) Attracted qualified candidates Efficient Workflows
- 3) Focused training on essential skills & goals
- 4) Trained employees to understand roles and expectations
- 5) Efficiently analyzed workflows to remove bottlenecks
- 6) Assent with regulations & industry patterns
- 7) Mitigating risks, potential fines and penalties
- 8) Feedback from users to identify improvement / efficiency
- 9) Building trust & strong bond between team members

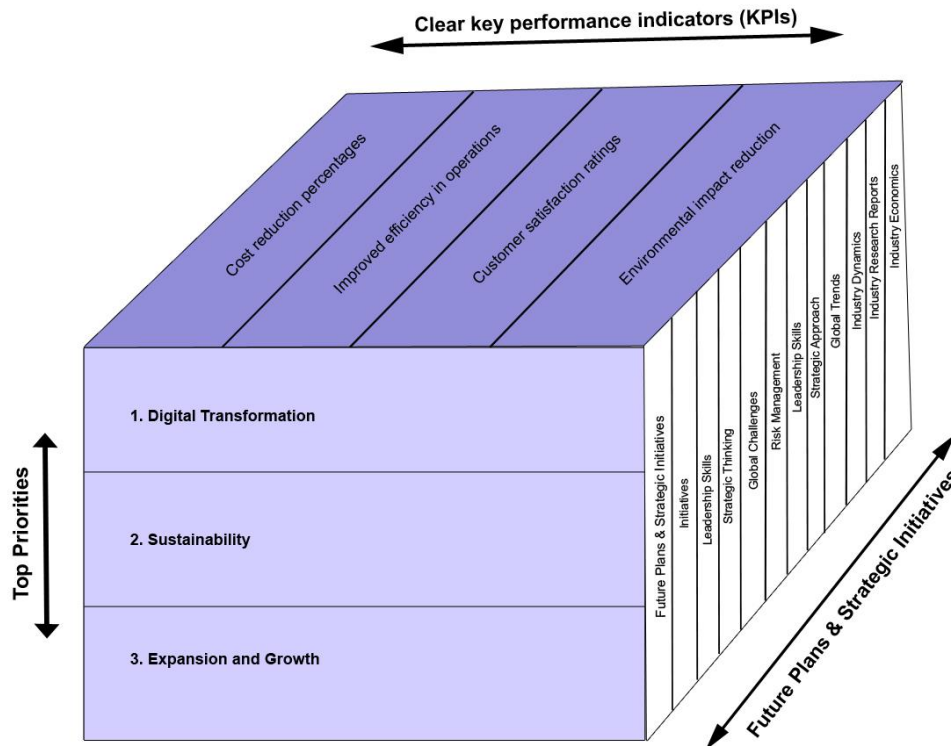
**PERSONAL INTERESTS AND TALENTS**

Traveling, Nutritionist, Dietitian, Cooking, Agriculture, Punctual, Honest, Dedicated, Committed and Goal-Oriented. Strongest **Business** Expertise are following:

1. *Chart of Accounts (Financial Framework for Transactions, Accuracy, International Benchmarks & Reports)*
  - a. *Current Assets: Cash, short-term investments, receivables, inventory, raw material, prepaid expenses.*
  - b. *Long-Term Assets: Property, plant, and equipment, intangible assets, investments.*
  - c. *Current Liabilities: Accounts payable, accrued expenses, unearned revenue.*
  - d. *Long-Term Liabilities: Loans payable, bonds payable.*
  - e. *Owner's Equity: Common stock, retained earnings.*
2. *Operational Analytics (Safety, Fleet Performance, Route Optimization, Port Operations)*
3. *Commercial Analytics (Training, Market, CRM, Risk Management, Regulatory Compliance)*
4. *Supply Chain Analytics (End-To-End Visibility, Inventory Management, Logistics, Justice)*
5. *Training Provider of Procurement, Project Management, Internal Control Systems, Policies + PMS + QMS*
6. *Cost Rationalization through knowledgeable strengths (Intelligently Do More with Less Efforts & Expenses)*

**REFERENCES**

<b>Referee's Name</b>	<b>Designation</b>	<b>Tel. # / E-mail</b>
Vice Admiral (Retd.) S.T.H. Naqvi	Ex- CHAIRMAN, and Head Board of Directors, (PNSC) Pakistan National Shipping Corporation, Karachi, PAKISTAN	+92 300 8231 375
Brigadier (Retd.) Rashid Siddiqi	Ex- CHAIRMAN and Executive Director (Admin), (PNSC) Pakistan National Shipping Corporation, Karachi, PAKISTAN	+92 300 8221 869 siddiqi06@hotmail.com
Mr. Muhammad Zafar Farooqi	Professor Govt. Superior Commerce College Karachi, PAKISTAN	+92 21 3459 3702





# ORIENT McCANN-ERICKSON

ORIENT ADVERTISING (PVT) LTD.

(Public Relations Section)

## PRESS CLIPPING

Client \_\_\_\_\_

Name of Paper \_\_\_\_\_ THE FINANCE KARACHI.

Published on \_\_\_\_\_ 14.2.2001

### 'FMIT celebrates spring with a new concept'

By Our Reporter

KARACHI: Future Management Institute of Technology celebrated the onset of spring with a new concept, the Meeting of Minds.

This is in line with the list of innovations introduced by FMIT. It is the first ISO-9001 certified institute in Pakistan, and has brought to market a product that is unbeatable in its usefulness. The FMIT Club.

A seminar entitled "Meeting of Minds" was held on 10th February 2001 at the FMIT premises. The programme started with recitation from the holy Quran, followed by an introduction to The FMIT Club by the driving force behind Future Management, the CEO Mr Shahzad Mahmood. It was followed by presentations, on Medical Transcription, by the Operation Manager MT division, Masood Baloch, followed by presentation by Mr M Khurshid Farooqui and Mr Ehtesham Mukhtar respectively on Oracle, and 'Java'. This was followed by a general discussion and question answer session; finally the evening was wrapped up after refreshments and a tour of the state of art facilities of (FMIT) Future Management Institute of Technology.

### FMIT کے زیر اہتمام بہار کے آغاز پر "دماغوں کی ملاقات"

میٹنگ آف مائنڈز کے عنوان سے منعقدہ اس سیمینار میں کلب کا جامع تعارف کرایا

ایف ایم آئی ٹی میں ہول پروگرام کا آغاز قرآن مجید کی تلاوت سے ہوا جس کے بعد کلب کا جامع تعارف کرایا گیا۔ اس کے فوری بعد آپریشن منیجر ایم ٹی ڈویژن مسعود بلوچ نے میڈیکل ٹرانسکرپشن پر پریزینٹیشن دی۔ ایم خورشید فاروقی اور احتشام مختار نے بھی بالترتیب اوریکل اور جاوا کا مختصر تعارف کرایا۔ اس کے بعد باہمی تبادلہ خیال اور سوال جواب کا سلسلہ شروع ہوا۔ تقریب کا اختتام ریفر حمنٹ اور ایف ایم آئی ٹی فیوچر چیفمنٹ انسٹی ٹیوٹ آف ٹیکنالوجی کی سولیات کے دورے کا ساتھ دیا۔

کراچی (کامرس ڈیسک) فیوچر چیفمنٹ انسٹی ٹیوٹ آف ٹیکنالوجی نے بہار کی شروعات ایک نئی سوچ سے عنوان "میٹنگ آف مائنڈز" کے ساتھ منائی۔ یہ سیمینار ایف ایم آئی ٹی نے منعقد کرائی ہے۔ یہ پاکستان کا پہلا ISO-9001 سرٹیفکٹ انسٹی ٹیوٹ ہے اور یہ ایسی پروڈکٹس خرید کر مارکیٹ کر رہا ہے جن کی افادیت بے مثال ہے۔ میٹنگ آف مائنڈز کے عنوان سے ہونے والے اس سیمینار کا انعقاد 10 فروری 2001ء کو



فیوچر چیفمنٹ انسٹی ٹیوٹ آف ٹیکنالوجی کے CEO شہزاد محمود، خورشید فاروقی اور احتشام مختار FMIT کلب میں منعقدہ "میٹنگ آف مائنڈز" سیمینار سے خطاب کر رہے ہیں



KARACHI: Shahzad Mahmood CEO, Future Management Institute of Technology, addressing a seminar "Meeting of Minds" at the FMIT club. M. Khurshid Farooqui and Ehtasham Mukhtar also gave presentation on 'JAVA and 'ORACLE'.

# FUTURE MANAGEMENT CONSULTANTS (PVT) LIMITED

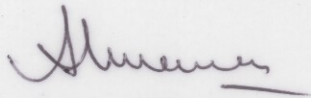
2<sup>nd</sup> Floor, Plot # 21C, 21<sup>st</sup> East Street,  
Phase I, Defence Housing Authority,  
Main Korangi Road, Karachi.  
Tel: 5387651/5387815/5387941  
Fax: 5803458  
E-mail: future@cyberaccess.com.pk

Date: August 28, 2003

## To Whom It May Concern


This is to certify that **Mr. Muhammad Khursheed Farooqi** worked in Future Management Consultants (Pvt) Ltd. as Center Manager-Head of Technical Operations from May 1<sup>st</sup> 1999 to January 12<sup>th</sup> 2002.

Mr. Farooqi's role at FMCL had been very instrumental particularly establishment of our training center, and its ISO 9001 certification. His knowledge & skills are diversified in various IT related activities. During his stay with us, we found him honest, loyal, and dedicated in his duties. He possessed leadership qualities and motivating behavior with his team members. We wish him success in his career.



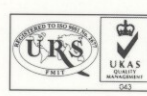
**Abdul Latif Memon**  
✓ C.E.O.

**M. Khursheed Farooqi**  
Centre Manager



**FUTURE  
MANAGEMENT**  
INSTITUTE OF TECHNOLOGY  
*Learning • Knowledge*

The Training Division of  
**Future Management Consultants (Pvt) Ltd.**  
Plot No. 21C, 21st East Street,  
Second Floor, Phase I,  
Defence Housing Authority,  
Main Korangi Road, Karachi-75500  
Tel: 5387651, 5387941, 5387815 Fax: 5803458  
Email: future@cyberaccess.com.pk  
Website: www.fmit.edu.pk



URS  
UKAS



**MARIE STOPES  
SOCIETY**

21-C, Commercial Area, Old Sunset Boulevard,  
DHA-II, Karachi 75500, Pakistan.  
Tel: (92-21) 5389125-8, 5389151-3, 5889876  
Fax: (92-21) 5803262, 5886471  
Email: Marie.Stopes@msspk.org

Ref: TDD 4W08/03

August 29<sup>th</sup> 2003

### **TO WHOM IT MAY CONCERN**

This is to certify that **Mr. Muhammad Khurshid Farooqi s/o Mr. Muhammad Ishaq Ahmed Farooqi** has worked with Marie Stopes Society as a **“Training / Office & MIS Manager”** from **June 1<sup>st</sup> 1997 to April 30<sup>th</sup> 1999.**

He had resigned from his duties for personal reasons and we wish him all the success in future endeavors.

For Marie Stopes Society  
**Khalid Iqbal**  
Team Development Director



MUHAMMAD KHURSHEED FAROOQI  
Office & MIS. Manager

**MARIE STOPES  
Society**

● Parenthood ● Woman's Health ● Environment

**PROJECT OFFICE:**  
Flat No. 1, First Floor, Sunset Boulevard  
6-C, Commercial Area, Phase II, D.H.A., Karachi-75500  
Tel: 588-9876, 545740, 546040 Fax: 588-6471 Res: 457-6504  
internet on Line maries@paknet 3.ptc.pk

Monday, June 02, 1997

### To Whom It May Concern

This is to certify that *Mr. Muhammad Khursheed Farooqi* worked with us as Manager Technical & MIS – Head of Technical & MIS Operations from 04 January 1996 to 01 June 1997.

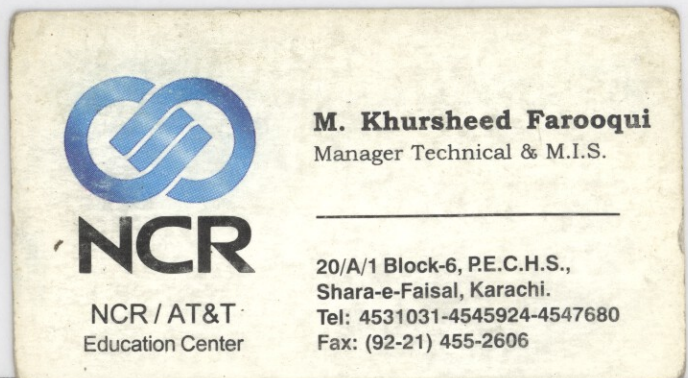
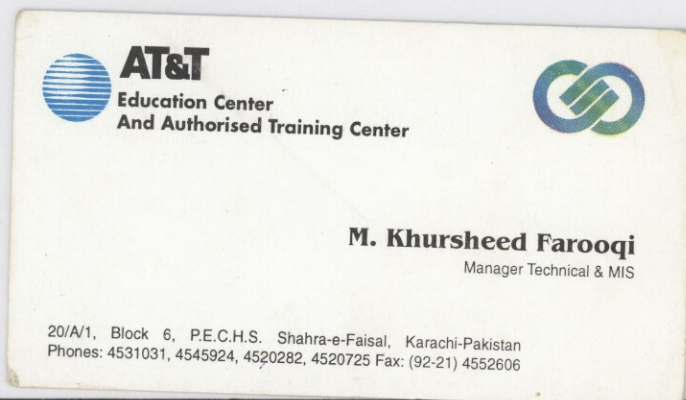
He provided technical support for following Technology tasks:

1. Exemplary Lead of the technical team to solve day-to-day operational problems
2. Installation from scratch to the successful commissioning of Oracle 7 database engine, UNIX-V server, Windows NT server with 250 clients each & successfully operated new Multi Operating Systems Labs
3. Developed IT Lab-Subjects & successfully taught them
4. Trained hands-on Oracle Database Administration, Operating Systems & Microsoft products
5. Implement & Trained users on *ERP (Ace Accountant)* Developed in FoxPro
6. Wrote Complete Chart of Accounts & linked Reports with *ERP (Ace Accountant)*
7. Conducted regular Seminars and workshops on Oracle / SQL-Server & FoxPro

He is technically strong in Oracle-7, UNIX, Windows, Novell Netware, Change & man-management and Training skills. He was well-recognized as a Team-Leader among technical & MIS team. We found him honest, trustworthy and committed. We wish him success in his future endeavors.



**Director**



Plot No. F-1, 7/8, K.C.H.S.U., Karachi. Ph : 4312093-4, 4314608-9 Fax : 4312095

E-mail : [ncr-ec@cyber.net.pk](mailto:ncr-ec@cyber.net.pk)



مكتب خال الحوائك  
KEMENTERIAN HAL EHWAL UGAMA  
MINISTRY OF RELIGIOUS AFFAIRS  
NEGARA BRUNEI DARUSSALAM

3rd. October 1995.

TO WHOM IT MAY CONCERN

This is to certify that Mr. Muhammad Khursheed Farooqi is working here as Contract Officer for 36 months residential service from 27th. August 1992, his contract period will expire on 3rd. January 1996 inclusive all leave.

His responsibilities were same as of Senior Systems Analyst. He has designed and wrote Application Software concerning with the Office Automation and Personnel Management / Information System for Brunei Islamic College.

He was also responsible to provide Expert Technical Advice and conduct System's Feasibility Study for new Computer Department's Project from Designing to Processing steps of on-line operation to make a project alive through Networking and Data Communications between several Computers and Computing Devices of A.L.R's Computer. He has completed all the work to the utmost satisfaction of our requirement from stem to stern.

He has also arranged Training Classes for several Office Staff / Officers and different level students of Brunei Islamic College.

His last salary is (\$ 2,234/= pm.) + Housing (\$ 2,600/= pm.) + Gratuity 25 %

He is of cooperative nature and having good moral values, I wish him good luck as a Computer Professional.

Yours Faithfully,



( RAYA BIN HAJI DULLAH )  
Officer Incharge of Contract Officers,  
Ministry of Religious Affairs,  
Negara Brunei Darussalam

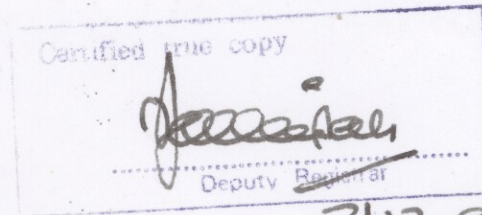


مَعَهَدُ إِسْلَامِ بَرُونِي

BRUNEI ISLAMIC COLLEGE

Ma'had Islam Brunei,  
Cawangan Sekolah Ugama PAP MNB. Kampong Kilanas  
Bandar Seri Begawan,  
NEGARA BRUNEI DARUSSALAM.

Bertarikh : 21<sup>st</sup> February, 1995




21-2-95

TO WHOM IT MAY CONCERN:

This is to certify that Mr. MUHAMMAD KHURSHEED FAROOQI having Pakistani Passport No. J-052926, Brunei I.C. No. 769183 (Green) is working here as Contract Officer for three years since 27th August 1992.

He has designed and wrote Application Softwares concerning with the Office Automation and Personal Information System for Ma'had Islam Brunei. Till now he was responsible to provide expert technical advice as SYSTEMS ANALYST and conduct the system feasibility study for new Computer Department's Project from designing to processing steps of on-line operation to make a project alive through Network for Data Communications between several computers and computing devices of A.L.R.'s computer.

He has completed all the work to the utmost satisfaction of our requirement. I wish him good luck as a Computer Professional.

  
(HJ. AZHARI BIN HJ. METALI)  
pmk. b. Ketua Guru

Ma'had Islam Brunei,  
Cawangan Sekolah Ugama PAP MNB. Kampong Kilanas,  
Bandar Seri Begawan,  
NEGARA BRUNEI DARUSSALAM.



**HIGH COMMISSION OF PAKISTAN  
BANDAR SERI BEGAWAN**

1. This is to certify that from the documents and evidence produced by Mr/Mrs/Miss Muhammad Khursheed Farooqi his/her total income by legitimate earnings during his/her stay in Brunei Darussalam has been calculated as under:-

- (i) Gross income US\$ 60,000.00 (US Dollar Sixty Thousand only).
- (ii) Net savings after deduction of taxes, board and lodging expenses @ US\$ 10/5 per day for 1100 days : US\$ 27,500.00 (US Dollar Twenty Seven Thousand and Five Hundred only).

2. The documents on which this certificate is based are annexed herewith for presentation to the Chief Controller of Imports and Exports, Government of Pakistan, alongwith the certificate at the time of applying for issue of import permit.

3. Also certified that it has been made clear to the applicant that the issue of the certificate does not in any way imply any commitment on the part of the Chief Controller of Imports and Exports or the Government of Pakistan to issue the import permit, which shall be governed by the rules and regulations in force at the time of filing of complete application with them.

4. This certificate is valid for six months for presentation to a Controller of Imports and Exports in Pakistan alongwith applications on Annex III and other documents prescribed therein.

Dated : 12 December 1995

Place: Bandar Seri Begawan,  
Brunei Darussalam



Seal of the Mission

*SABED-UZ-ZAMAN JANJUA*  
Name: **SABED-UZ-ZAMAN JANJUA**  
**HIGH COMMISSIONER-OF PAKISTAN**  
**BANDAR SERI BEGAWAN, BRUNEI**

Designation:



PHONES : { 540061-62  
540703  
FAX : 541570

## Pakistan Defence Officers Housing Authority

2/B, EAST STREET, KARACHI - 75500, (PAKISTAN)

In reply, please quote :

DHA/ DE/Comp-Pers

Date 15 September 1993

### TO WHOM IT MAY CONCERN

This is to certify that Mr. MUHAMMAD KHURSHEED FAROOQI has served in this organisation as an OFFICER INCHARGE COMPUTER DIVISION at our in house SUN-1110/470 Computer System attached with several IBM AT's ( UNIX-V ) based with effect from 19th. August 1990 to 25th. August 1992.

During his tenure he was responsible to conduct the System feasibility study of the LAND MANAGEMENT COMPUTERISATION PROJECT from designing the input parameters and all processing steps to the on-line operation to make a system alive. He wrote all the necessary relevant documents in making the system operational which includes the designing of the following:

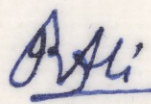
1. DATA INPUT ENTRY SCREEN.
2. NETWORK FOR DATA COMMUNICATIONS BETWEEN SEVERAL COMPUTERS AND COMPUTING DEVICES.
3. ON SCREEN HELP FACILITIES FOR NOVICE USERS.
4. PROGRAMMING OF APPLICATION SOFTWARE OF LAND TITLE IN "PASCAL", "C", ORACLE-V AND SQL-PLUS (Fourth Generation Language).
5. SYSTEM PROGRAMS WRITTEN IN UNIX-V(4.02/4.03-BSD) TO PROVIDE UTILITY SERVICES BETWEEN WORK STATION (SUN-1110/470) AND OTHER ATTACHED TERMINALS THROUGH CINCHITTTI'S 1200/2400 BAUD RATE MODEMS.
6. COMPILATION OF THE TYPICAL LAND TITLE SOFTWARE WITH THE DEPARTMENTS OF TECHNICAL, DEVELOPMENT, PLANNING AND DESIGN, FINANCE AND ADMINISTRATION FOR THE APPROVAL, CONSTRUCTION, DESIGNING, BILLING, TAXATION AND RECORD KEEPING PURPOSE WITH THE LATEST IMAGING SYSTEM TECHNIQUE EQUIPMENT ODIS-III (Optical Document Imaging System).
7. OUTPUT RECORDS FOR CLIENTS, MANAGEMENT AND RECORD PURPOSE.

Moreover along with the assignments mentioned above he has supervised ASSISTANT PROGRAMMERS, DATA ENTRY OPERATORS and COMPUTER OPERATORS where he has provided his technical advice in day to day computer related problems.

On the other hand he has designed several Training assignments for Programmers to train them in compiling the typical LAND TITLE SOFTWARE SYSTEMS.

In appreciation of his innovative and creative capabilities the Management decided to give MR. FAROOQI additional responsibility along with his morning full time (8:00 AM. to 4:00 PM.) job as an Assistant Professor and Head of Computer Science Department to train the students on many Computer related projects with the Designing and Programming of GENERAL LEDGERS, ACCOUNTING SYSTEM, PERSONAL MANAGEMENT and BANKING SYSTEMS in their evening 5:00 PM. to 8:00 PM. programme which he has fulfilled to the entire satisfaction of the Management.

I wish him good luck as a Computer Professional in his future endeavors.

  
15-9-93

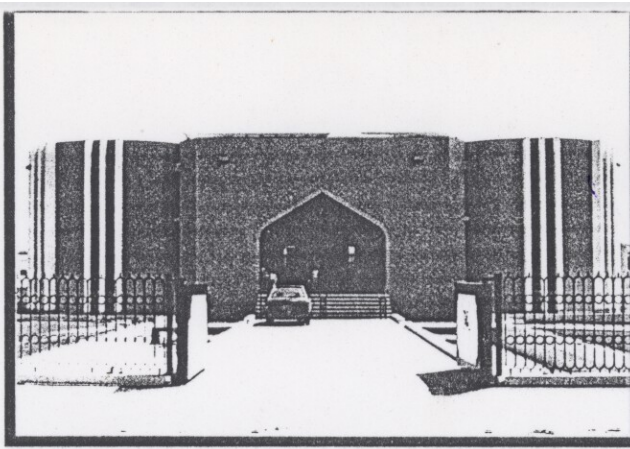
Brig (Retd)

MUHAMMAD ALI

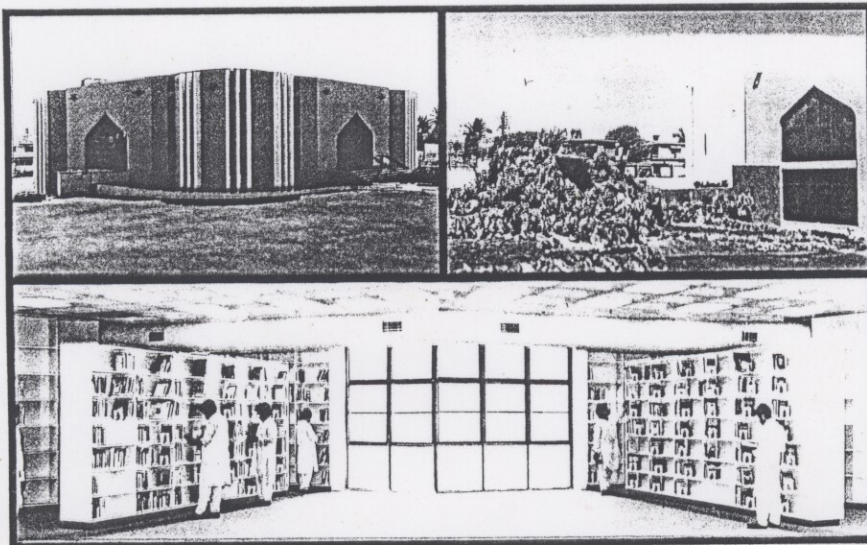
CHIEF CONTROLLER( COMPUTER DIVISION)



# DEFENCE CENTRAL LIBRARY



Inauguration 3rd November, 1991



## Computers

Mr. Syed Aziz Wasti  
Mr. Sohail Ahmed  
Mr. Khursheed Farooqi  
Mr. Azmat Ullah Khan

## Education

Gp Capt (Retd) M. H. Safdar  
Mrs. Qamar Sheikh

## Law and Income Tax

Mr. Justice Qadeeruddin Ahmed  
Mr. Khalid M. Ishaq  
Col (Retd) Ahmad Hasan  
Mr. Fazal Wakil

## Sports

Mr. Shujat Ali Beg  
Lt Col (Retd) Shahid Fatmi

## Library Staff

Principal Admin Officer  
Librarians

Cataloguer/Classifier  
Automation Officer

Gp Capt (Retd) M. H. Safdar  
Lt Cdr (Retd) S K H Zaidi  
Mr. Zafar Ahmed  
Mrs. Zeb Rabbani  
Mr. Khurshid Farooqi



**MUHAMMAD KHURSHEED FAROOQI**  
Assistant Professor

Officer Incharge - Computer Division  
PAKISTAN DEFENCE OFFICER HOUSING AUTHORITY  
2-B, East Street, Off Korangi Road, Karachi-75500  
Tel : 540061 - 62, 540703 - 536241 Fax : 541570



THE FACULTY OF  
**DOMINO ENGLISH**  
**LEARNING CENTRE**  
PROUDLY CERTIFIES THAT

*Muhammad Khurshed Farooqi*

HAS COMPLETED WITH  
EXCELLENCE THE STUDIES  
REQUIRED TO ATTAIN THE LEVEL OF

*Advance Certificate in Education* (Methods of teaching)

WITHIN THE DOMINO SYSTEM AND CURRICULUM

THE CERTIFICATE WAS CONFERRED ON THE

12<sup>TH</sup> OF SEPTEMBER 1983

CENTRE DIRECTOR

PRINCIPAL



D.E.L.C.

# DOMINO ENGLISH LEARNING CENTRE



In Collaboration with

- Blakes Hospitality English Language College, U.K.
- Embassy Educational Services, United Kingdom

This is to certify that Mr. Muhammad Khursheed Farooqi  
has successfully completed the  
One Year Advance Certificate in Education (Methods of Teaching)  
held at this Institute from September 12, 1982 to September 12, 1983  
conducted by Domino Educational Services, Pakistan in the  
collaboration with Embassy Educational Services, United Kingdom.  
Obtaining 413 marks out of 500.  
First Division, & THIRD POSITION with 82.60%.

Following is the detail:

<i>Concepts of Education</i>	72 / 100
<i>Elements of Teaching</i>	77 / 100
<i>Presentation in Teaching</i>	92 / 100
<i>Power of Words</i>	90 / 100
<i>Practical Demonstration</i>	82 / 100
<b>Total</b>	<b>413 / 500</b>

He has also fulfilled the requirements of Domino Educational Services, Pakistan & Embassy Educational Services, United Kingdom in respect of attendance, study and practical training.

Principal  
Zahid Ali Judge

Master Trainer  
Dr. Mohammad Ali

Course Leader  
Yousuf Sikander

Karachi . 30-9-1983 .





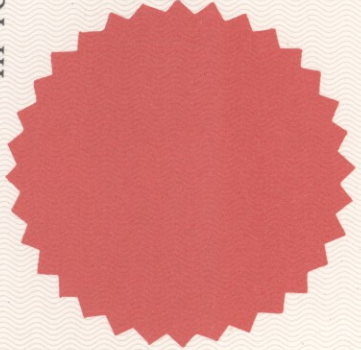
# Pakistan Institute of Tourism & Hotel Management

82.6%

## CERTIFICATE

THIRD POSITION

This is to certify that MR. MOHAMMAD KHURSHED FAROOQI  
 has successfully completed the FOOD AND BEVERAGE PRODUCTION AND SERVICE COURSE  
 held at this Institute from 12th February, 1984 to 12th August, 1984  
 obtaining 413 marks out of 500 and has also fulfilled the  
 requirements of the Pakistan Institute of Tourism & Hotel Management  
 in respect of attendance, study and practical training.



*M. Shaukat Ali*  
 M. SHAUKAT ALI  
 Course Leader

*Ziauddin Mohammad*  
 ZIAUDDIN MOHAMMAD  
 Director

*Masood Nabi Nur*  
 MASOOD NABI NUR  
 Chairman

The table below shows your scores for the Skill Assessment

**Final Score: On-line Skill Assessment of Mr. Muhammad Khursheed Farooqi**

**DPEC, Inc., 851 West Third Avenue, Building 3, Columbus, Ohio 43212**

Exit

## Scores

The table below shows your scores for the Skill Assessment. [Click here](#) for more information.

A green checkmark (✓) in the Mastery column indicates that you've scored 70% or better on questions for that unit.

To go to the beginning of the course, click the arrow in the upper right corner of the page.

You can use your scores to determine which course topics you want to focus on. To start a specific unit, click the unit name in the table below.

Course: Project Management Concepts		Student: KHURSHEED FAROOQI (STOPES)			
Mastery	Unit Name	Skill Assessment			Course
		First Try	This Try	Best Try	
✓	<a href="#">Introduction</a>	100%	100%	100%	100%
✓	<a href="#">Projects and Project Management</a>	100%	100%	100%	100%
✓	<a href="#">Defining the Scope of the Work</a>	100%	100%	100%	100%
✓	<a href="#">Developing the Schedule</a>	100%	100%	100%	100%
✓	<a href="#">Allocating Resources</a>	100%	100%	100%	100%
✓	<a href="#">Managing Costs</a>	100%	100%	100%	100%
✓	<a href="#">Controlling the Project</a>	100%	100%	100%	93%
✓	<a href="#">Managing with Microcomputers</a>	100%	100%	100%	100%
<b>Overall Scores:</b>		100%	100%	100%	99%

**Thursday November 25, 1999**

Exit

The table below shows your scores for the Skill Assessment

**Final Score: On-line Skill Assessment of Mr. Muhammad Khursheed Farooqi**

**DPEC, Inc., 851 West Third Avenue, Building 3, Columbus, Ohio 43212**

Exit 

## Scores

The table below shows your scores for the Skill Assessment. [Click here](#) for more information.

A green checkmark (✓) in the Mastery column indicates that you've scored 70% or better on questions for that unit.

To go to the beginning of the course, click the arrow in the upper right corner of the page.

You can use your scores to determine which course topics you want to focus on. To start a specific unit, click the unit name in the table below.

Course: Java: Creating Java Applets for the Web		Student: KHURSHEED FAROOQI (STOPEs)			
Mastery	Unit Name	Skill Assessment			Course
		First Try	This Try	Best Try	
✓	<a href="#">1. Storing Information with Arrays</a>	100%	100%	100%	100%
✓	<a href="#">2. Creating Your First Object</a>	100%	100%	100%	100%
✓	<a href="#">3. Describing What Your Object Is Like</a>	100%	100%	100%	100%
✓	<a href="#">4. Inheriting Methods from Other Classes</a>	100%	100%	100%	100%
✓	<a href="#">5. Learning How Applets Work</a>	100%	100%	100%	100%
✓	<a href="#">6. Creating a Threaded Applet</a>	100%	100%	100%	100%
✓	<a href="#">7. Sending Parameters to Applets</a>	100%	100%	100%	100%
✓	<a href="#">8. Using Fonts and Color in Applets</a>	100%	100%	100%	100%
<b>Overall Scores:</b>		100%	100%	100%	100%

**Monday November 15, 1999**

Exit 

The table below shows your scores for the Skill Assessment

**Final Score: On-line Skill Assessment of Mr. Muhammad Khursheed Farooqi**

**DPEC, Inc., 851 West Third Avenue, Building 3, Columbus, Ohio 43212**

Exit

## Scores

The table below shows your scores for the Skill Assessment. [Click here](#) for more information.

A green checkmark (✓) in the Mastery column indicates that you've scored 70% or better on questions for that unit.

To go to the beginning of the course, click the arrow in the upper right corner of the page.

You can use your scores to determine which course topics you want to focus on. To start a specific unit, click the unit name in the table below.

Course: Java: Getting Started with Java Programming		Student: KHURSHEED FAROOQI (STOPEs)			
Mastery	Unit Name	Skill Assessment			Course
		First Try	This Try	Best Try	
✓	<a href="#">1. Becoming a Programmer</a>	100%	100%	100%	100%
✓	<a href="#">2. Writing Your First Program</a>	100%	100%	100%	100%
✓	<a href="#">3. Understanding How Java Programs Work</a>	75%	75%	75%	100%
✓	<a href="#">4. Storing and Changing Information in a Program</a>	100%	100%	100%	95%
✓	<a href="#">5. Using Strings to Communicate</a>	100%	100%	100%	100%
✓	<a href="#">6. Using Conditional Tests to Make Decisions</a>	100%	100%	100%	95%
✓	<a href="#">7. Repeating an Action with Loops</a>	100%	100%	100%	100%
<b>Overall Scores:</b>		97%	97%	97%	98%

**Monday November 08, 1999**

Exit

The table below shows your scores for the Skill Assessment

**Final Score: On-line Skill Assessment of Mr. Muhammad Khursheed Farooqi**

**DPEC, Inc., 851 West Third Avenue, Building 3, Columbus, Ohio 43212**

Exit 

## Scores

The table below shows your scores for the Skill Assessment. [Click here](#) for more information.

A green checkmark (✓) in the Mastery column indicates that you've scored 70% or better on questions for that unit.

To go to the beginning of the course, click the arrow in the upper right corner of the page.

You can use your scores to determine which course topics you want to focus on. To start a specific unit, click the unit name in the table below.

Course: OOP Using C++: Week 3

Student: KHURSHEED FAROOQI  
(STOPEs)

Mastery	Unit Name	Skill Assessment			Course
		First Try	This Try	Best Try	
✓	<a href="#">1. Day 15 Advanced Inheritance</a>	100%	100%	100%	100%
✓	<a href="#">2. Day 16 Streams</a>	100%	100%	100%	100%
✓	<a href="#">3. Day 17 The Preprocessor</a>	100%	100%	100%	100%
✓	<a href="#">4. Day 18 Object-Oriented Analysis and Design</a>	100%	100%	100%	100%
✓	<a href="#">5. Day 19 Templates</a>	100%	100%	100%	100%
✓	<a href="#">6. Day 20 Exceptions and Error Handling</a>	100%	100%	100%	100%
✓	<a href="#">7. Day 21 What's Next</a>	100%	100%	100%	100%
✓	<a href="#">8. Week 3 in Review</a>	—	—	—	—
✓	<a href="#">9. Reference</a>	—	—	—	—
<b>Overall Scores:</b>		100%	100%	100%	100%

Monday October 25, 1999

Exit 

The table below shows your scores for the Skill Assessment

**Final Score: On-line Skill Assessment of Mr. Muhammad Khursheed Farooqi**  
**DPEC, Inc., 851 West Third Avenue, Building 3, Columbus, Ohio 43212**

Exit 

0

### Scores

The table below shows your scores for the Skill Assessment. [Click here](#) for more information.

A green checkmark (✓) in the Mastery column indicates that you've scored 70% or better on questions for that unit.

To go to the beginning of the course, click the arrow in the upper right corner of the page.

You can use your scores to determine which course topics you want to focus on. To start a specific unit, click the unit name in the table below.

Course: OOP Using C++: Week 2

Student: KHURSHEED FAROOQI  
(STOPES)

Mastery	Unit Name	Skill Assessment			Course
		First Try	This Try	Best Try	
✓	<a href="#">1. Day 8 Pointers</a>	80%	80%	80%	95%
✓	<a href="#">2. Day 9 References</a>	100%	100%	100%	93%
✓	<a href="#">3. Day 10 Advanced Functions</a>	100%	100%	100%	95%
✓	<a href="#">4. Day 11 Arrays</a>	100%	100%	100%	96%
✓	<a href="#">5. Day 12 Inheritance</a>	100%	100%	100%	100%
✓	<a href="#">6. Day 13 Polymorphism</a>	100%	100%	100%	100%
✓	<a href="#">7. Day 14 Special Classes and Functions</a>	100%	100%	100%	91%
✓	<a href="#">8. Week 2 in Review</a>	—	—	—	—
✓	<a href="#">9. Reference</a>	—	—	—	—
<b>Overall Scores:</b>		97%	97%	97%	96%

Monday October 18, 1999

Exit 

The table below shows your scores for the Skill Assessment

**Final Score: On-line Skill Assessment of Mr. Muhammad Khursheed Farooqi**

**DPEC, Inc., 851 West Third Avenue, Building 3, Columbus, Ohio 43212**

Exit

### Scores

The table below shows your scores for the Skill Assessment. [Click here](#) for more information.

A green checkmark (✓) in the Mastery column indicates that you've scored 70% or better on questions for that unit.

To go to the beginning of the course, click the arrow in the upper right corner of the page.

You can use your scores to determine which course topics you want to focus on. To start a specific unit, click the unit name in the table below.

Course: OOP Using C++: Week 1		Student: KHURSHEED FAROOQI (STOPES)			
Mastery	Unit Name	Skill Assessment			Course
		First Try	This Try	Best Try	
✓	<a href="#">1. Day 1 Getting Started</a>	100%	100%	100%	95%
✓	<a href="#">2. Day 2 The Parts of a C++ Program</a>	100%	100%	100%	100%
✓	<a href="#">3. Day 3 Variables and Constants</a>	100%	100%	100%	100%
✓	<a href="#">4. Day 4 Expressions and Statements</a>	100%	100%	100%	100%
✓	<a href="#">5. Day 5 Functions</a>	100%	100%	100%	100%
✓	<a href="#">6. Day 6 Basic Classes</a>	100%	100%	100%	100%
✓	<a href="#">7. Day 7 More Program Flow</a>	100%	100%	100%	100%
✓	<a href="#">8. Week 1 in Review</a>	—	—	—	—
✓	<a href="#">9. Reference</a>	—	—	—	—
<b>Overall Scores:</b>		100%	100%	100%	99%

**Monday October 11, 1999**

Exit



**Microsoft Certified Professional Transcript**  
Latest Activity Recorded Aug 23, 2001

MUHAMMAD KHURSHEED FAROOQI  
1/ 822- SHAH FAISAL COLONY NO.1  
KARACHI, Sind 75230 PAK  
mkf\_64@yahoo.com

Microsoft Certified Professional ID: **1916498**

**Microsoft Certification Status**

<u>Certification</u>	<u>Version</u>	<u>Date Achieved</u>
Microsoft Certified Trainer		Apr 25, 2001
Microsoft Certified Database Administrator		Jun 16, 2000
	<i>Microsoft SQL Server 2000</i>	Jun 16, 2000
Microsoft Certified Systems Engineer		May 31, 2000
	<i>Microsoft Windows NT 4.0</i>	May 31, 2000
Microsoft Certified Professional + Internet		May 18, 2000
Microsoft Certified Professional		May 11, 2000

**Microsoft Certification Exams Completed Successfully**

<u>Exam ID</u>	<u>Description</u>	<u>Date Completed</u>
240	Microsoft® Windows® 2000 Accelerated Exam for MCPs Certified on Microsoft® Windows NT® 4.0	Aug 23, 2001
029	Designing and Implementing Databases with Microsoft® SQL Server 7.0	Jun 16, 2000
028	Administering Microsoft® SQL Server 7.0	Jun 15, 2000
068	Implementing and Supporting NT(TM) Server 4.0 in the Enterprise	May 31, 2000
058	Networking Essentials	May 22, 2000
059	Internetworking with Microsoft® TCP/IP on Microsoft® Windows NT(TM) 4.0	May 18, 2000
073	Implementing and Supporting NT(TM) 4.0 Workstation	May 16, 2000
067	Implementing and Supporting NT(TM) Server 4.0	May 15, 2000
087	Implementing and Supporting Microsoft® Internet Information Server 4.0	May 11, 2000

**Microsoft Certified Professional Transcript For: MUHAMMAD KHURSHEED FAROOQI**

**Microsoft Trainer Continuing Education Credits  
2002 Program Year: Oct 01, 2001 - Sep 30, 2002**

**Microsoft Trainer Technical Credits**

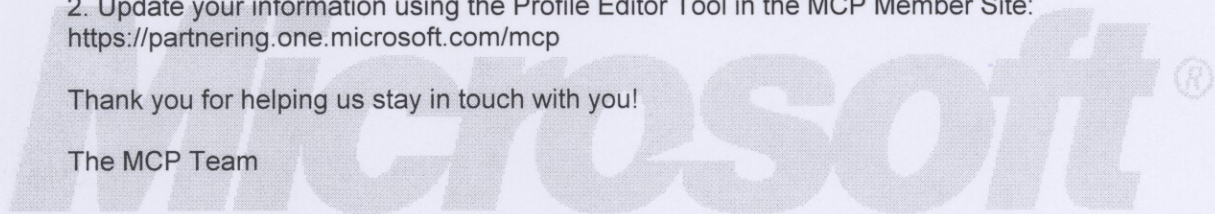
<u>Description</u>	<u>Credits</u>	<u>Date Completed</u>
Microsoft® Windows® 2000 Accelerated Exam for MCPs Certified on Microsoft® Windows NT® 4.0	15	Aug 23, 2001

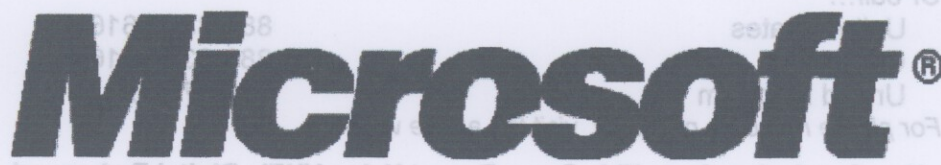
Stay connected to Microsoft and the Microsoft Certified Professional Program! Don't miss important program information, special offers, and benefits - make sure we have your current contact information at all times. Please review the contact information on page one. If your information needs to be updated, please:

1. Contact your Exam Delivery Provider to update your information. It's a good idea to confirm your information each time you register for an exam.
2. Update your information using the Profile Editor Tool in the MCP Member Site:  
<https://partnering.one.microsoft.com/mcp>

Thank you for helping us stay in touch with you!

The MCP Team





**Implementing and Supporting Microsoft® Internet Information Server  
4.0  
Examination Score Report**

**CANDIDATE:** Muhammad Khurshed Farooqi

**CANDIDATE ID:** ID Pending

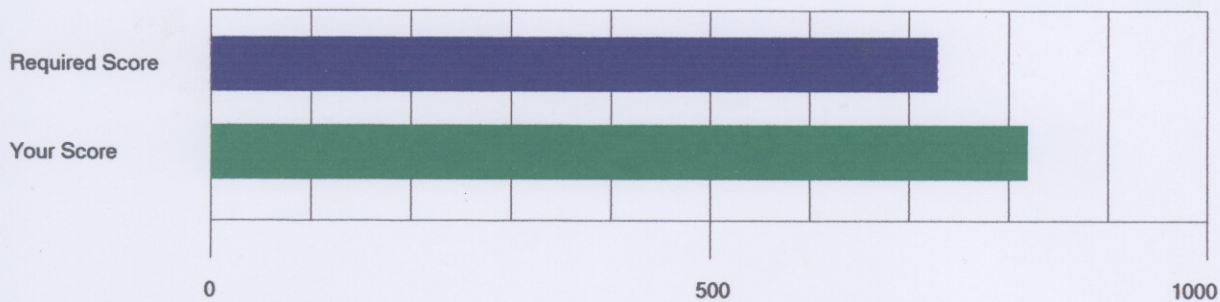
**DATE:** 11-May-2000

**REGISTRATION NUMBER:** 1060373

**SITE NUMBER:** 44032

**EXAM:** Implementing and Supporting Microsoft® Internet Information Server 4.0

**SERIES:** 070-087



**PASSING SCORE: 727 YOUR SCORE: 818 GRADE: Pass**

**Section Analysis**

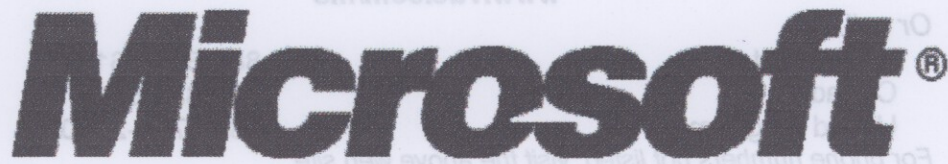
	<b>Percent Correct</b>
Planning	77%
Installation and Configuration	90%
Configuring and Managing Resource Access	88%
Integration and Interoperability	66%
Running Applications	100%
Monitoring and Optimization	77%
Troubleshooting	75%

**DO NOT LOSE THIS REPORT**

**Thank you for choosing VUE!**

This examination was delivered at an authorised VUE Testing Centre. For all your Microsoft testing needs, please contact your local VUE Testing Centre or visit our World Wide Web site at

[www.vue.com/ms](http://www.vue.com/ms)



## Implementing and Supporting Microsoft® Windows NT® Server 4.0 Examination Score Report

**CANDIDATE:** Muhammad Khursheed Farooqi

**CANDIDATE ID:** 1916498

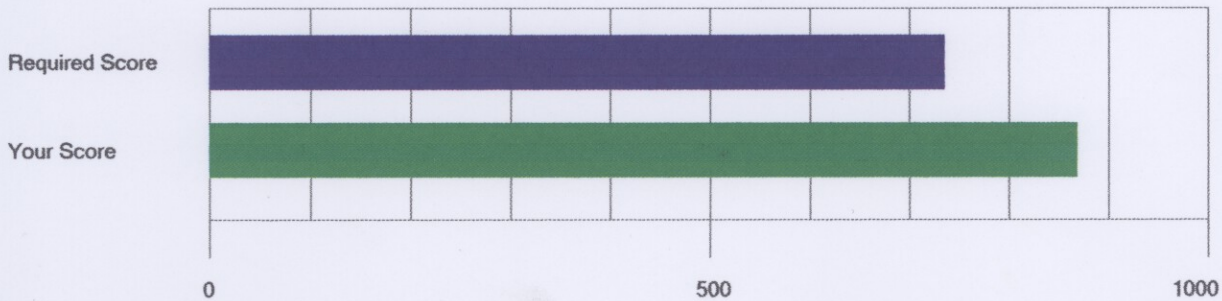
**DATE:** 15-May-2000

**REGISTRATION NUMBER:** 1080435

**SITE NUMBER:** 44032

**EXAM:** Implementing and Supporting Microsoft® Windows NT® Server 4.0

**SERIES:** 070-067



**PASSING SCORE:** 733 **YOUR SCORE:** 866 **GRADE:** Pass

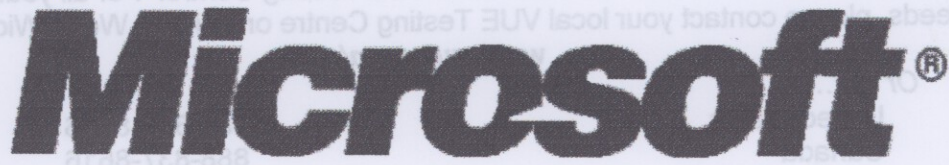
### Section Analysis

	Percent Correct
Planning	100%
Installation and Configuration	75%
Managing Resources	83%
Connectivity	100%
Monitoring and Optimization	75%
Troubleshooting	100%

### **DO NOT LOSE THIS REPORT**

**Thank you for choosing VUE!**

This examination was delivered at an authorised VUE Testing Centre. For all your Microsoft testing needs, please contact your local VUE Testing Centre or visit our World Wide Web site at



**Implementing and Supporting Microsoft® Windows NT® Workstation  
4.0  
Examination Score Report**

**CANDIDATE:** Muhammad Khursheed Farooqi

**CANDIDATE ID:** 1916498

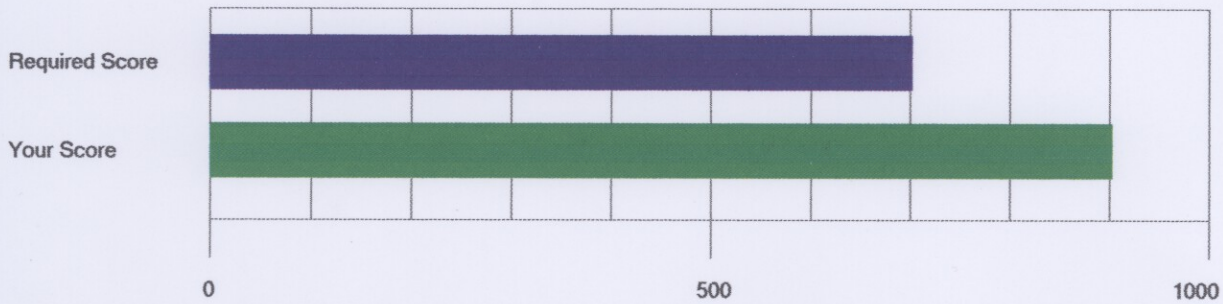
**DATE:** 16-May-2000

**REGISTRATION NUMBER:** 1085449

**SITE NUMBER:** 44032

**EXAM:** Implementing and Supporting Microsoft® Windows NT® Workstation 4.0

**SERIES:** 070-073



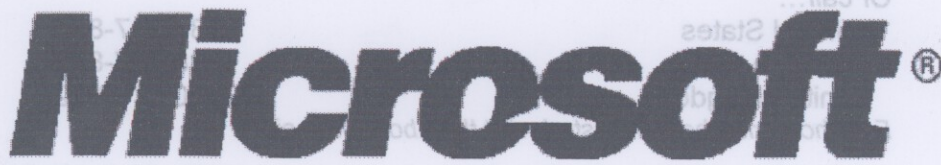
**PASSING SCORE: 700 YOUR SCORE: 900 GRADE: Pass**

**Section Analysis**

	<b>Percent Correct</b>
Planning	0%
Installation and Configuration	100%
Managing Resources	100%
Connectivity	100%
Running Applications	50%
Monitoring and Optimization	100%
Troubleshooting	100%

**DO NOT LOSE THIS REPORT**

**Thank you for choosing VUE!**



**Internetworking with Microsoft® TCP/IP on Microsoft® Windows NT® 4.0  
Examination Score Report**

**CANDIDATE:** Muhammad Khursheed Farooqi

**CANDIDATE ID:** 1916498

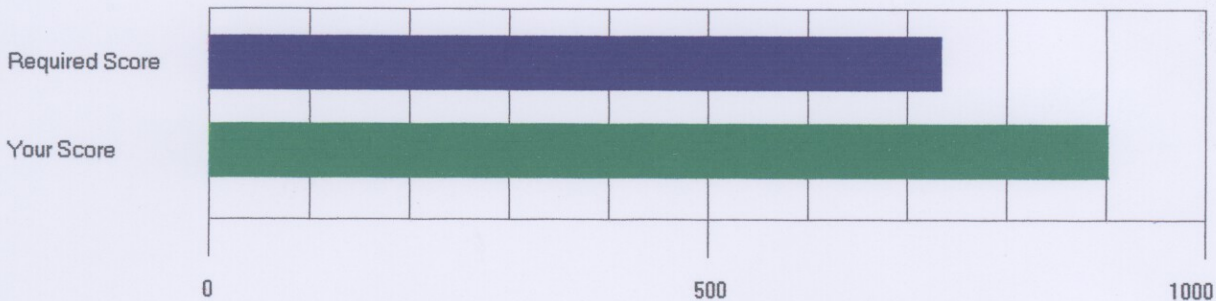
**DATE:** 19-May-2000

**REGISTRATION NUMBER:** 1095582

**SITE NUMBER:** 44032

**EXAM:** Internetworking with Microsoft® TCP/IP on Microsoft® Windows NT® 4.0

**SERIES:** 070-059



**PASSING SCORE: 733 YOUR SCORE: 900 GRADE: Pass**

**Section Analysis**

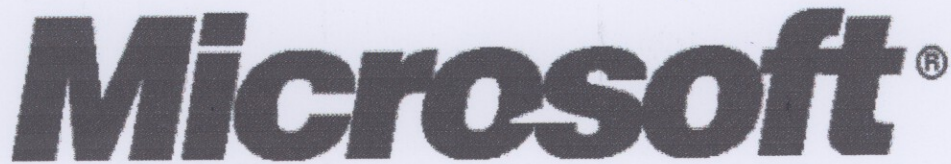
	<b>Percent Correct</b>
Planning	100%
Installation and Configuration	91%
Connectivity	100%
Monitoring and Optimization	100%
Troubleshooting	75%

**DO NOT LOSE THIS REPORT**

**Thank you for choosing VUE!**

This examination was delivered at an authorised VUE Testing Centre. For all your Microsoft testing needs, please contact your local VUE Testing Centre or visit our World Wide Web site at

**[www.vue.com/ms](http://www.vue.com/ms)**



## Networking Essentials Examination Score Report

**CANDIDATE:** Muhammad Khursheed Farooqi

**CANDIDATE ID:** 1916498

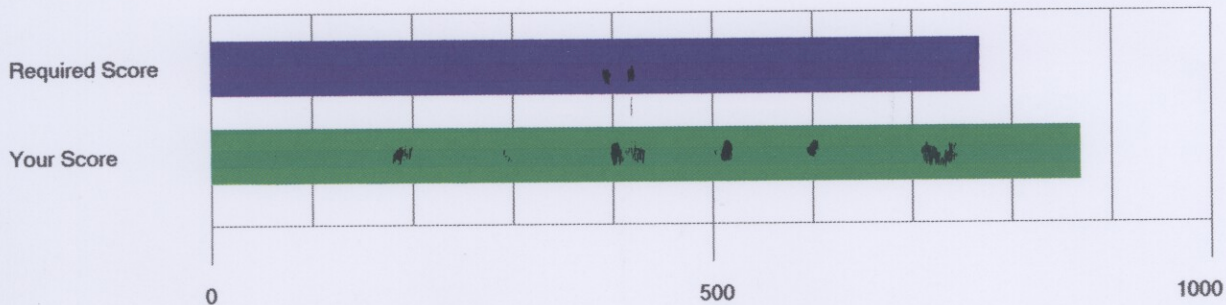
**DATE:** 22-May-2000

**REGISTRATION NUMBER:** 1106622

**SITE NUMBER:** 44032

**EXAM:** Networking Essentials

**SERIES:** 070-058



**PASSING SCORE:** 766 **YOUR SCORE:** 866 **GRADE:** Pass

### Section Analysis

Standards and Terminology  
Planning  
Implementation  
Troubleshooting

### Percent Correct

75%  
85%  
100%  
87%

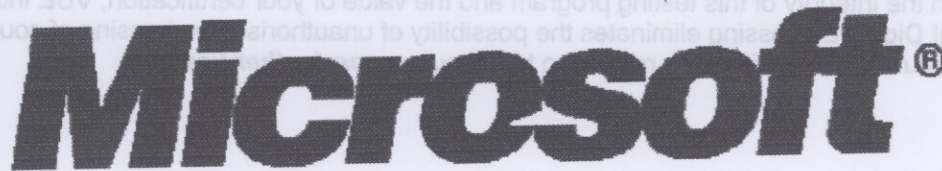
### DO NOT LOSE THIS REPORT

Thank you for choosing VUE!

This examination was delivered at an authorised VUE Testing Centre. For all your Microsoft testing needs, please contact your local VUE Testing Centre or visit our World Wide Web site at

[www.vue.com/ms](http://www.vue.com/ms)

Or call...



**Implementing and Supporting Microsoft® Windows NT® Server 4.0 in  
the Enterprise  
Examination Score Report**

**CANDIDATE:** MUHAMMAD KHURSHEED FAROOQI

**CANDIDATE ID:** 1916498

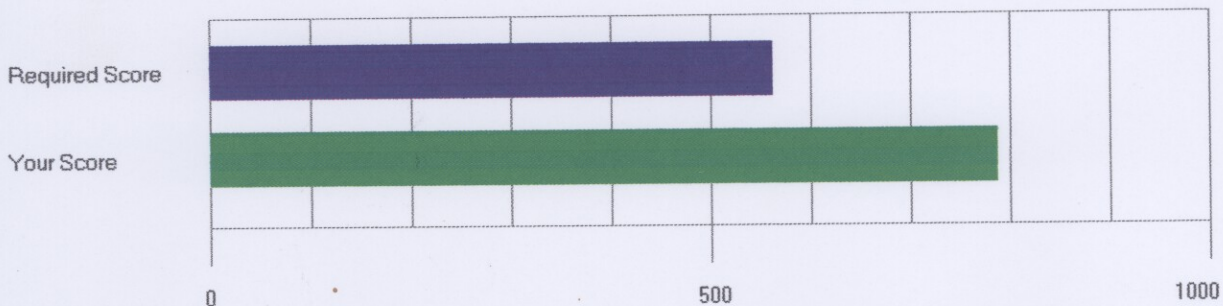
**DATE:** 31-May-2000

**REGISTRATION NUMBER:** 1137514

**SITE NUMBER:** 44032

**EXAM:** Implementing and Supporting Microsoft® Windows NT® Server 4.0 in the Enterprise

**SERIES:** 070-068



**PASSING SCORE: 560 YOUR SCORE: 785 GRADE: Pass**

***DO NOT LOSE THIS REPORT***

**Thank you for choosing VUE!**

This examination was delivered at an authorised VUE Testing Centre. For all your Microsoft testing needs, please contact your local VUE Testing Centre or visit our World Wide Web site at [www.vue.com/ms](http://www.vue.com/ms)

*Or call...*

United States

888-837-8616

Canada

888-837-8616

United Kingdom

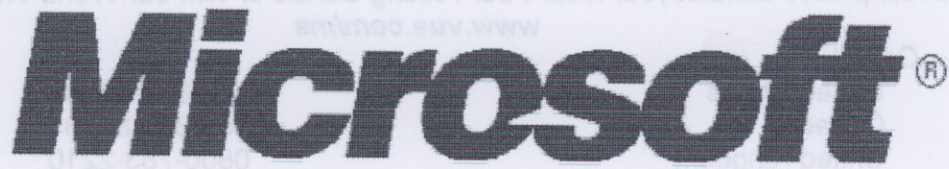
0800-783-2210

*For phone numbers not listed, visit the above web site.*

**You Can Authenticate This Score Report Using VUE's Digital Embosser!**

Registration Number: **1137514**

Validation: **913381041**



## Administering Microsoft® SQL Server™ 7.0 Examination Score Report

CANDIDATE: MUHAMMAD KHURSHEED FAROOQI

CANDIDATE ID: 1916498

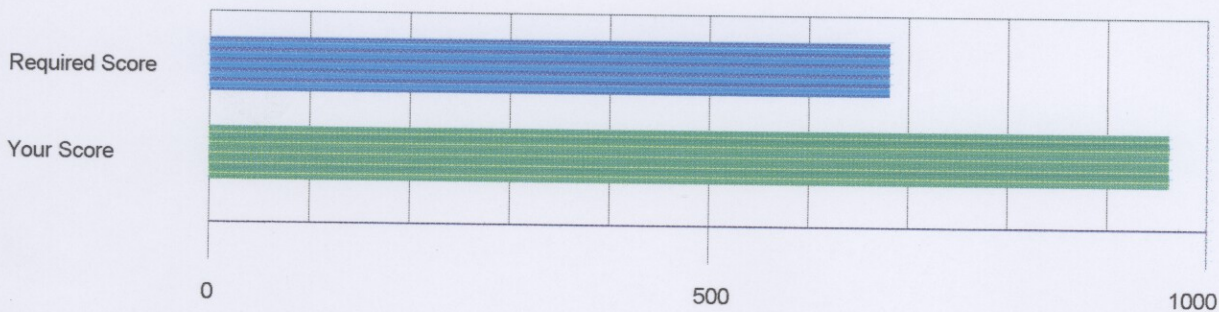
DATE: 15-Jun-2000

REGISTRATION NUMBER: 1194583

SITE NUMBER: 44481

EXAM: Administering Microsoft® SQL Server™ 7.0

SERIES: 070-028



PASSING SCORE: 680 YOUR SCORE: 960 GRADE: Pass

### Section Analysis

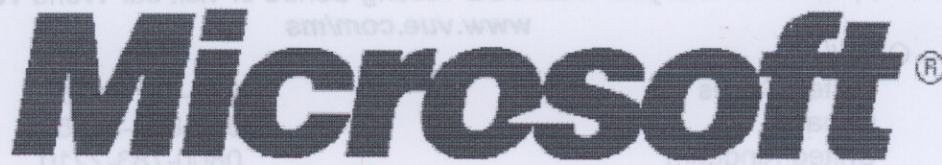
### Percent Correct

Planning	100%
Installation and Configuration	100%
Configuring and Managing Security	77%
Managing and Maintaining Data	100%
Monitoring and Optimization	100%
Troubleshooting	100%

**DO NOT LOSE THIS REPORT**

**Thank you for choosing VUE!**

This examination was delivered at an authorised VUE Testing Centre. For all your Microsoft



**Designing and Implementing Databases with Microsoft® SQL Server™  
7.0  
Examination Score Report**

**CANDIDATE:** MUHAMMAD KHURSHEED FAROOQI

**CANDIDATE ID:** 1916498

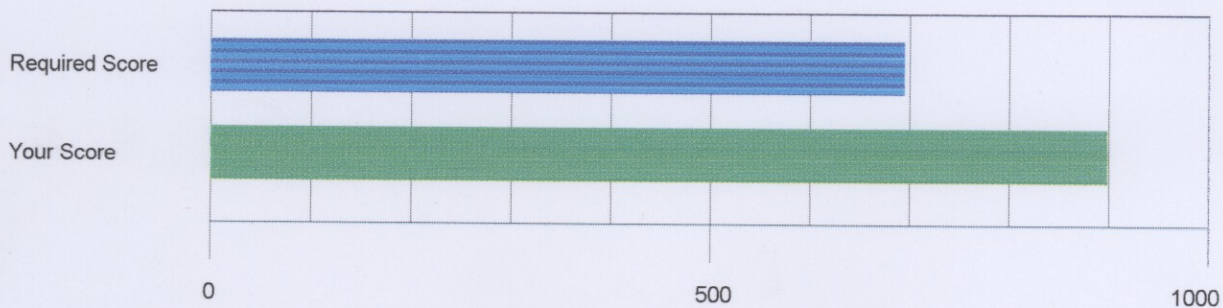
**DATE:** 16-Jun-2000

**REGISTRATION NUMBER:** 1194584

**SITE NUMBER:** 44481

**EXAM:** Designing and Implementing Databases with Microsoft® SQL Server™ 7.0

**SERIES:** 070-029



**PASSING SCORE:** 693 **YOUR SCORE:** 897 **GRADE:** Pass

**Section Analysis**

**Percent Correct**

Developing a Logical Data Model	100%
Deriving the Physical Design	75%
Creating Data Services	86%
Creating a Physical Database	100%
Maintaining a Database	77%

**DO NOT LOSE THIS REPORT**

**Thank you for choosing VUE!**

This examination was delivered at an authorised VUE Testing Centre. For all your Microsoft

# Certificate of Excellence

MUHAMMAD KHURSHEED FAROOQI

Microsoft® Certified  
Professional

Has **successfully** completed the **requirements**  
to be recognized as a **Microsoft Certified Professional**

Microsoft®

Signed by *Bill Gates*

# Certificate of Excellence



MUHAMMAD KHURSHIED FAROOQI

Microsoft Certified Professional

+ Internet

Has **successfully** completed the **requirements**  
to be recognized as a

**Microsoft Certified Professional + Internet**



Signed by *Bill Gates*

# Certificate of Excellence

MUHAMMAD KHURSHIED FAROOQI

Microsoft Certified Professional

Systems Engineer

has successfully completed the requirements  
to be recognized as a Microsoft Certified Professional  
Systems Engineer

Microsoft  
X05-44824

Signed by

*Bill Gates*

# Excellence

## Certificate of

MUHAMMAD KHURSHIED FAROOQI

Microsoft Certified  
Professional

Database Administrator

has **successfully** completed the **requirements**

to be recognized as a **Microsoft Certified Professional**  
**Database Administrator**

**Microsoft**  
X05-44827

Signed by

*Bill Gates*

# Certificate of Excellence

Microsoft Certified Professional

**MUHAMMAD KHURSHED FAROOQI**

Has **successfully** completed the **requirements**  
to be recognized as a  
**Microsoft Certified Trainer**

Microsoft

Signed by *Bill Gates*



# CERTIFICATE

This is to certify that

**Muhammad Khursheed Farooqi**

has attended a course on

**AUDITING TO ISO 9000**

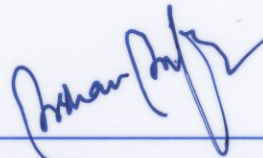
organised by

SYSTEMS.9000 International Training

held at

**Future Management Institute of Technology**

Certified by



Course Tutor

Date

**14<sup>th</sup> June 2000**

Course No.

**AUD 100**

# Certificate of Completion

This is to certify that

Mr. Khurshheed Farooque

has successfully completed the following course of instructions.

Fiber Optics System Specialist (FOSS) Diploma Course

Duration Fifteen Days from: 15-07-2003 to 30-07-2003



02-08-2003

Date

Karachi

Location

Training Manager



CERTIFICATE

Serial No. 0036498

Certificate No. FTM-11-07

**PAKISTAN INSTITUTE  
OF  
MANAGEMENT**

**CERTIFICATE OF ACHIEVEMENT**

**AWARDED TO**

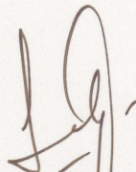
**DR. M. KHURSHEED FAROOQI**

in token of his/her valued participation in

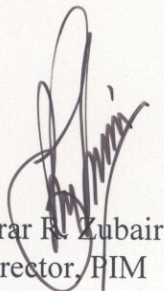
**FORECASTING TECHNIQUES FOR  
MANAGERS**

Conducted by the Institute

at Karachi from 06-11-2006 to 10-11-2006



Laiq-ur-Rahman  
Course Director



Zarrar R. Zubair  
Director, PIM

This Certificate accredits that

**Dr. Muhammad Khursheed Farooqi**

has successfully completed:

**Course #5061: Implementing Microsoft Office  
SharePoint Server 2007**

an Official Microsoft Learning Product as prescribed by  
Microsoft Corporation.



Learning Solutions



6<sup>th</sup> Aug'08 to 8<sup>th</sup> Aug'08

*Bill Gates*

*[Signature]*

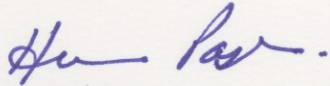
Microsoft certified Trainer



**Continuing Professional Education**  
**Credits for Reporting Purposes**

This certifies that DR. MUHAMMAD KHURSHED has received CPE credits in the field of education on the event given below: FAROOQI

<u>Event Title</u>	<u>Date</u>	<u>CPE Credit</u>
Using COBIT for IT Governance	26 Feb 09	2



---

**Huma Pasha**  
President  
ISACA Karachi Chapter

This is to certify that  
Dr. Muhammad Khursheed Farooqi  
has successfully completed the course  
**IS Audit Project Management**

held on

**26<sup>th</sup> Feb, 2009**

During

40<sup>th</sup> Anniversary Celebrations of ISACA Karachi Chapter

*Mansoor*

**Mansoor Ahmed Qadiri**  
Workshop Facilitator

*Huma Pasha*

**Huma Pasha**  
President - ISACA Karachi Chapter

7 CPE/CPD Hours

Offered By



# KARACHI PORT TRUST

## STAFF COLLEGE

Awards this

### **CERTIFICATE**

to DR. MUHAMMAD KHURSHEED FAROOQUI

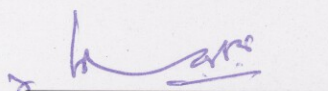
of PNSC – GENERAL MANAGER (MIS)

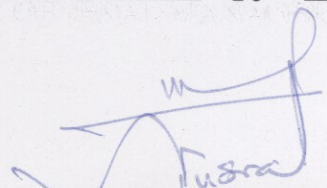
**for Participation in**

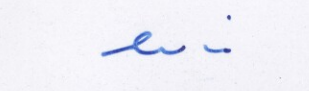
Short Course of one week on “BASIC FIRE FIGHTING TRAINING”

**Conducted by the College**

**From** 11<sup>th</sup> May, 2009 **To** 14<sup>th</sup> May, 2009

  
**DEPUTY MANAGER**  
Training & Education

  
**MANAGER**  
Training & Education

  
**GENERAL MANAGER**  
Administration

Certificate No. \_\_\_\_\_



Government of Pakistan  
Public Procurement Regulatory Authority (PPRA)

## CERTIFICATE OF PARTICIPATION

*This is to certify that*

**DR. MUHAMMAD KHURSHEED FAROOQI**

*has successfully participated in the capacity building training programme  
on*

## **Public Procurement Rules & Procedures**

*held at National Institute of Procurement (NIP), Islamabad from*

*February 20, 2013 to February 21, 2013*

*Majid Raza*

---

**Managing Director**  
Public Procurement Regulatory Authority (PPRA)  
Islamabad



**Pakistan National Shipping Corporation**  
**Training Section**

*This is to certify that*

**Dr. M. Khurshid Farooqi**  
*General Manager (MIS)*

has attended One Day Workshop on

**Honing Managerial Skills**

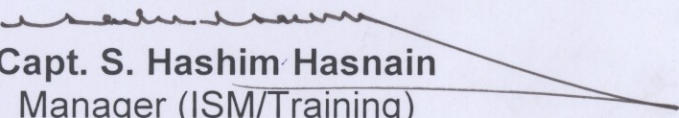
conducted by

**Lt. Col (R) Muhammad Ashraf TI(M)**  
*HR Consultant*

on **24th of November, 2010**

At PNSC Auditorium  
**KARACHI**



  
**Capt. S. Hashim Hasnain**  
Manager (ISM/Training)  
Company Security Officer

  
**Lt. Col (R) Muhammad Ashraf TI(M)**  
HR Consultant

Pan/802313  
e-2710

ATS 046677

Roll No. 67364

Board of Secondary Education, Karachi



## Secondary School Certificate Examination, 1980

Science Group

Certified that MUHAMMAD KHURSHID FAROOQI  
Son/Daughter of MUHAMMAD ISHAQ AHMED FAROOQI  
whose date of birth is SEVENTEENTH day of AUGUST,  
one thousand nine hundred SIXTY-FOUR has duly passed the Secondary  
School Certificate Examination held in the month of APRIL, 19 80 as a  
REGULAR/PRIVATE CANDIDATE in the subjects mentioned below and has  
been placed in Grade C

### SUBJECTS

#### COMPONENT I

1. Urdu & Sindhi Salees or  
Sindhi & Urdu Salees or  
English Literature & Urdu Salees or  
Geography of Pakistan (for foreigners)
2. English
3. Pakistan Studies
4. Islamiat

#### COMPONENT II

1. Mathematics
2. Biology
3. Physics
4. Chemistry

#### COMPONENT III

He/She offered \_\_\_\_\_ as Vocational Subject and  
has been awarded Grade  by his/her Institution on the basis of  
Internal Assessment.

04-3-1982

Dated: \_\_\_\_\_

S. Ehsan A. Rizvi

Secretary

Board of Secondary Education  
Karachi

Note :- This certificate is issued without alteration or erasure.  
Please also see on the reverse.

TEL.: 48 15 45  
4862396  
485081/2396

# Kulsoom Bai Valika Airport Model School

KARACHI AIRPORT

Ref. No. KBV/31-2/Gen.....

Date 11.08.1993.....

TO WHOM IT MAY CONCERN

This is to certify that Mr. MUHAMMAD KHURSHEED FAROOQI son of Mr. MUHAMMAD ISHAQ AHMED FAROOQI has studied in this school from April, 1969 to August, 1980.

This school is an English medium School and medium of instruction of all the subjects is in English language.

Mr. MUHAMMAD KHURSHID FAROOQI studied and passed out from this school in 1980. He is proficient in written and spoken English.

*M. Sh. D. Sheb*

PRINCIPAL  
Kulsoom Bai Valika  
Airport Model School  
Karachi Airport

The Ministry is not responsible  
for the Contents of the Document  
COUNTERSIGNED

FARIQ IQBAL SOOMRO  
Protocol Officer  
Ministry of Foreign Affairs  
(Camp Office)  
Karachi

Roll No. 138 / 81

**Board of Secondary Education, Karachi**

Roll No. 67364

**DUPLICATE**

S. S. C. Examination Main/Supplementary, 198D

Serial No. 031869

Consolidated Statement of Marks of Part I & II

**SCIENCE GROUP**

Name Muhammad Khurshid Farooqi Father's Name Muhammad Ishtaq Ahmed  
 School/Pirate Kulsoom Bai Valik School Air Port - Farooqi

Urdu (C) Normal Course	Sindhi Sales (C)	Alternative Urdu in lieu of Sindhi Sales (C)	Sindhi Normal (C)	Urdu Sales (C)	English Literature	Geography of Pakistan		English (C)		Pakistan Studies	Islamist Compulsory for Muslims	Civics Compulsory for Non-Muslims in lieu of Islamist	Biology	Mathematics	Physics (Theory)	Physics (Practical)	Chemistry (Theory)	Chemistry (Practical)	Grand Total of all Papers cleared	Result in GRADE	REMARKS
						Paper I	Paper II	Paper I	Paper II												
75	75	75	75	75	75	75	75	75	75	75	75	75	100	75	25	25	75	25	850	C	
25	25	25	25	25	25	25	25	25	25	25	25	33	33	25	8	25	8	230			
41 63		T =		T =		T =		44 56		41		33		15		31		472			
T = 104		T =		T =		T = 100															

This marks statement is issued without any over-writing, erasure or cutting. Unchecked over-writings or cuttings will call for validation by the competent authorities.

GRADE in Component III awarded by the School in \_\_\_\_\_ Grade \_\_\_\_\_  
 (Name of Vocational Subject)

Date 12-2-86

Checked by [Signature]

Tabulated & Prepared by [Signature]

(SYED HASAN UDDIN)  
 Controller of Examinations  
 Deputy Controller of Examinations  
 Board of Secondary Education  
 Karachi.

802313

N<sup>o</sup> 8345

Roll No 4801

**BOARD OF INTERMEDIATE & SECONDARY EDUCATION, SARGODHA.**  
**INTERMEDIATE (SPRING) EXAMINATION, 1982**  
**PRE-ENGINEERING (AERO-SCIENCE) GROUP**

*This is to certify that* Muhammad Khursheed Farooqi  
*son/daughter of* Muhammad Ishaq Ahmad Farooqi  
*Registered Number* 73.srp.80  
*of the* P.A.F. College, Sargodha  
*has passed the Intermediate Examination conducted by this*  
*Board in May-June 1982, obtaining* 555 *marks out of 1000*  
*and has been placed in Grade* C

*He/She has obtained the following marks in the subject/s offered by him/her:-*

Sr. No.	SUBJECTS	Marks	
		Maximum	Obtained
1	Urdu	100	56
2	English	100	58
3	Physics	200	109
4	Chemistry	200	107
5	Mathematics	200	137
6	Aero-Science	200	88

*He/She has been awarded Grade* D *by his/her Institution on the basis of Internal Assessment.*

*Muhammad Chafiq*

SARGODHA  
September 9, 1982

SECRETARY,  
Board of Intermediate & Secondary Education, Sargodha.

CP-8306-8430-15982-125

Prepared by *M/K*

Checked by *M/K*

*This Certificate is issued without alteration or erasure*



**DUPLICATB**

**University of Karachi**

Pass Marks in each paper/Theory/Practical 33%  
 Aggregate Marks ..... 36%  
**For Second Year Failure**  
 Exemption ..... 45%  
 Theory..... 27/60, 34/75 Marks  
 Practical ..... 18/40, 11/25 Marks  
 Phy/Stat/Maths ..... 16/35, 23/50 Marks

First Class .....60%  
 Second Class.....45%  
 Third Class .....36%  
 S. No. **36102**

**B. Sc. (Pass) FIRST/SECOND YEAR ANNUAL EXAMINATION 19 86**  
**MARKS CERTIFICATE**

Following are the marks obtained by Muhammed Khunzheed S/o Mr. Muhammed Saheng Ahmed Farooqi  
 who appeared at the B. Sc. (Pass) First/Second Year Annual Examination held in 19 86 from Govt. D.eg. Science College, Malir  
 College, Karachi with Seat No. 5807 Enrolment No. SBC-152/83

Part	COMPULSORY SUBJECTS					OPTIONAL SUBJECTS										Total of Second Year	Total of First Year	Grand Total of 1st & 2nd Year	Result	REMARKS	
	English	Islamic Studies (For Non Muslims)	Islamic Studies (O. C.) / Ethical Behaviour (O. C.)	Pakistan Studies (O. C.)	Total	Chemistry	Physics	Statistics	Mathematics	Economics	Geography/ Psychology	Theory	Practical	Total	Theory						Practical
Part I	100	33	100	33	100	33	100	33	100	33	100	33	100	33	100	33	100	33	200	★	
Part II	100	33	100	33	100	33	100	33	100	33	100	33	100	33	100	33	100	33	140	★	
									14	30	44								340	★	SECOND

Prepared by Muhammed Khunzheed Checked by \_\_\_\_\_  
 Dated: 4.10.83 199

*Muhammad Ali*  
 Controller of Examinations  
 University of Karachi

Note: 1. The University reserves the right to correct any inadvertent error in the marks of the candidate mentioned in this Marks Certificate.  
 2. Candidates should see for themselves success or failure in a paper on the basis of marks required and the marks obtained.



# کراچی یونیورسٹی

## University of Karachi

FACULTY OF SCIENCE  
Bachelor of Science (Pass)

کلیۃ علوم  
بی۔ ایس سی (پاس)

Whereas MUHAMMAD KHURSHID FAROOQI S/O  
MUHAMMAD ISHAQ AHMED FAROOQI

محمد خورشید فاروقی  
دستخط  
محمد ایشاق احمد فاروقی

ہر گاہ  
محمد خورشید فاروقی  
دلہ

has pursued a course of study prescribed  
by this University for the Degree of  
Bachelor of Science (Pass) in the  
Faculty of Science and has passed  
the requisite Annual / Supplementary  
examination of 19 86, held in 19 86  
having been placed in.....SECOND.....class,

نے کلیۃ علوم کے تحت بی۔ ایس سی (پاس) کی سند  
کے لیے اس جامعہ کے منظورہ نصاب کی تکمیل کرنی ہے  
اور مطلوبہ امتحان سالانہ / ضمنی ۱۹۸۶ منعقدہ ۱۹۸۶  
میں کامیاب ہو کر درجہ حاصل کر لیا ہے،  
لہذا تصدیق کی جاتی ہے کہ انھیں اس جامعہ میں  
بی۔ ایس سی (پاس) کے درجہ پر فائز کیا گیا۔

It is hereby certified that he/she  
has been duly admitted to the degree of  
Bachelor of Science (Pass) in this  
University.

سید ارتفاق مل

محمد علی  
مستجیل

Registrar

S. Farooqi  
Vice-Chancellor

شیخ الجامعہ

۱۹۹۱

کراچی، بتاریخ ۳۱ مارچ

Dated Karachi, the 31st MARCH 1991.....

Note :- Detailed transcripts of examination results have been issued separately.

امتحان کے مضامین اور حاصل کردہ نشانات کی تفصیلات علیحدہ جاری کی گئی ہیں۔

*Dr. Nasir Touheed*

Dr. Nasir Touheed  
Chairman  
Department of Computer Science  
University of Karachi

# UNIVERSITY OF KARACHI

SEMESTER EXAMINATIONS CELL



No 004238

## TRANSCRIPT FOR MASTERS EXAMINATION

NAME Muhammad Khurshed Farooqi FATHER'S NAME M. Ishaq hmed Farooqi  
 CLASS M.Sc.  
 DEPARTMENT Computer Science FACULTY Science  
 STUDENT NO./ENROLMENT NO: 040515/86 YEAR OF AWARD OF DEGREE 1990  
 CLASS ROLL NO. 07

### SEMESTER I YEAR/SESSION... 1987.

Course No.	Course Title	Marks/Grade	No. of Attempts
1. 501	Fundamentals of Digital Computers	62/B	
2. 503	Statistical Methods	47/C	
3. 505	Numerical Computing-I	40/C	
4. 507	Linear Programming	51/C	
5. 509	Programming Languages	38/D	
6.			

### SEMESTER II YEAR/SESSION... 1987.

1. 502	Automata Theory	55/B	
2. 504	Statistical Methods Advanced	51/C	
3. 506	Numerical Computing-II	49/C	
4. 508	Linear Programming Advanced	40/C	
5. 510	Programming Languages Advanced	66/B	
6.			

### SEMESTER III YEAR/SESSION... 1988.

1. 602	Structured Programming	44/C	
2. 603	Operation Research	44/C	
3. 605	Digital & Analogue Computers & Servo-Mechanism	60/B	
4. 607	Numerical Computing Advanced	50/C	
5. 611	Systems Analysis/Design	59/B	
6.			

### SEMESTER IV YEAR/SESSION... 1989.

1. 601	Data Base Systems	68/B	
2. 610	Applications of Computer Simulation	72/A	
3. 613	Operating Systems	51/C	
4. 614	Advanced COBOL Programming	56/B	
5. 693	PROJECT	55/B	
6.			

*(Signature)*  
**Dr. Nasir Touheed**  
 Chairman  
 Department of Computer Science  
 University of Karachi

TOTAL 1058/2000

Percentage 52.90 % Division SECOND Position \*\*\*\*\*

Prepared by M. M. Farooqi

Dated 14/4/90

*(Signature)*  
 CONTROLLER OF EXAMINATIONS



# کراچی یونیورسٹی

## University of Karachi

FACULTY OF SCIENCE  
Master of Computer Science

Whereas MUHAMMAD KURSHID FAROOQI  
No. 7/89 MUHAMMAD ISHAQ AHMED FAROOQI

has pursued a course of study prescribed by this University for the Degree of Master of Computer Science in the faculty of Science and has Passed the requisite examination held in 19 90 having been placed in SECOND class.

It is hereby certified that he/she has been duly admitted to the degree of Master of Computer Science in this University.

*[Signature]*  
Registrar

*[Signature]*  
Vice-Chancellor

چیلر  
مسجل

Dated Karachi, the 3RD APRIL 1991

Note :- Detailed transcripts of examination results have been issued separately.

کلیہ علوم  
ماسٹر کمپیوٹر سائنس  
ہر گاہ محمد خورشید فاروقی  
بن/مختصر محمد اسحاق احمد  
نے کلیہ علوم کے مضمون کمپیوٹر سائنس میں ماسٹر  
کی سند کے لیے اس جامعہ کے منظورہ نصاب کی تکمیل  
کر لی ہے اور مطلوبہ امتحان منعقدہ ۱۹۹۰ میں  
کامیاب ہو کر دوم درجہ حاصل کر لیا ہے،  
لہذا تصدیق کی جاتی ہے انھیں اس جامعہ میں  
ماسٹر کمپیوٹر سائنس کے درجہ پر فائز کیا گیا۔

۱۹۹۱

کراچی، بتاریخ ۳ اپریل

امتحان کے مضامین اور حاصل کردہ نشانات کی تفصیلات علیحدہ جاری کی گئی ہیں۔

*[Signature]*

Dr. Nasir Touheed  
Chairman  
Department of Computer Science  
University of Karachi



# WEST COAST INSTITUTE OF MANAGEMENT & TECHNOLOGY

Telephone: (+618) 9284 1262. Facsimile: (+618) 9287 1316. Email: registrar@westcoastinstitute.com.au  
Website: http://www.westcoastinstitute.com.au

## OFFICIAL TRANSCRIPT OF STUDIES

Name: Muhammad Khursheed Farooqi  
Date of Birth: 17/08/1964  
Student Number: 003569-PKW  
Study Duration: August 1999 to July 2001  
Degree Studied:

### DOCTOR OF PHILOSOPHY IN MANAGEMENT INFORMATION SYSTEMS

International Study Department of the  
West Coast Institute of Management & Technology  
Date of Issuance of Transcript: 10th September 2001.  
Examination Centre: WCIMT-Pakistan Centre

CODE	COURSE TITLE	HOURS	GRADE
------	--------------	-------	-------

Core courses exempted on the basis of his MS degree in Computer Science from the University of Karachi, Pakistan. Research Thesis submitted in the area of "Role of MIS in Business and Service Oriented Organizations". The candidate has demonstrated excellent concepts and philosophies in the discipline of Management Information Systems and is rated as:

**"Class 'A' Degree of Doctor of Philosophy in Management Information Systems"**

TRANSCRIPT CLOSED

*S.S. Lloyd*

S.S. Lloyd- Academic Registrar

*Key to grading*  
90-100% A  
80-89% B  
70-79% C  
60-69% D  
0-59% F  
Exemption: EX

MS / Ph.D. Transcript of 90 Credit Hours of:

**Muhammad Khursheed Farooqi**

Reg # 982206

17-Aug-1998 To 31-Dec-1998

**Semester I**

Total Credit Hours	Field	Course Name	Grade	Points
3	Software Engineering	Fundamentals of Software Engineering	B	3
3	Field of Specialization	Advanced Operating Systems	B	3
3	Systems & Networks	Computer Communications	A	4
3	Thesis (1) Independent Study	Management Information Systems (MIS) of High Profit Business	A	4
12	12		GPA=	3.50
			CGPA=	3.50

15-Jan-1999 To 31-May-1999

**Semester II**

Total Credit Hours	Field	Course Name	Grade	Points
3	Software Engineering	Formal Methods in Software Engineering	A	4
3	Programming Languages	Object Oriented Programming Language & Designing	B	3
3	Systems & Networks	Parallel Programming	B	3
3	Thesis (2) Independent Study	Distributed Context Switching: Technology to Improve Turnaround Times in CS	A	4
24	12		GPA=	3.50
			CGPA=	3.50

10-Jun-1999 To 10-Aug-1999

**Summer 1<sup>st</sup>**

Total Credit Hours	Field	Course Name	Grade	Points
6	Thesis (3) Independent Study	Systems & Networks for Quick M.I.S. Remote Access Server (s) (RAS)	A	4
30	6		GPA=	4.00
			CGPA=	3.60

**M.S. (Computer Science) 30 Credit Hours Completed**

17-Aug-1999 To 31-Dec-1999

**Semester III**

Total Credit Hours	Field	Course Name	Grade	Points
3	Software Engineering	Software Engineering Project Management	A	4
3	Systems & Networks	Systems & Networks	B	3
6	Dissertation (4) Research	Research Thesis on M.I.S. of Home-based Office Support Business	A	4
42	12		GPA=	3.75
			CGPA=	3.64

15-Jan-2000 To 31-May-2000

**Semester IV**

Total Credit Hours	Field	Course Name	Grade	Points
3	Software Engineering	Software Engineering Languages and Tools	A	4
3	Programming Languages	Data: Abstractions, Types, and Structures	B	3
6	Dissertation (5) Research	Research Thesis on IP Security for Microsoft Windows 2000 Server	B	3
54	12		GPA=	3.25
			CGPA=	3.56

10-Jun-2000 To 10-Aug-2000

**Summer 2<sup>nd</sup>**

Total Credit Hours	Field	Course Name	Grade	Points
6	Dissertation (6) Research	Research Thesis on Using MIS for Common Sense of Business	A	4
60	6		GPA=	4.00
			CGPA=	3.60

17-Aug-2000 To 31-Dec-2000

**Semester V**

Total Credit Hours	Field	Course Name	Grade	Points
12	Dissertation (7) Research	Research Thesis on Windows 2000 Kerberos Authentication	A	4
72	12		GPA=	4.00
			CGPA=	3.67

15-Jan-2001 To 31-May-2001

**Semester VI**

Total Credit Hours	Field	Course Name	Grade	Points
12	Dissertation (8) Research	Research Thesis on Using MIS for Online Internet Business	B	3
84	12		GPA=	3.00
			CGPA=	3.57

10-Jun-2001 To 10-Aug-2001

**Summer 3<sup>rd</sup>**

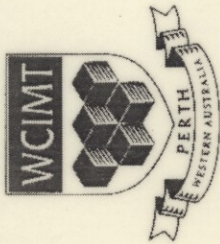
Total Credit Hours	Field	Course Name	Grade	Points
6	Dissertation (9) Research	Research Thesis on Role of (Management Information Systems) MIS in Business & Service Oriented Organizations Distributed Code / Data Sharing	A	4
90	6		GPA=	4.00
			CGPA=	3.60

**Ph.D. (Computer Science) 60 Credit Hours Completed (Role of MIS in Business & Service Oriented Organization)**

It is certified that above Transcript for M.S. / Ph.D. (90 Credit Hours) is issued without O&amp;E.

**GPA 3.50 or above is EXCELLENT****GPA 3.00 or above till 3.49 is GOOD****GPA 2.00 or above till 2.99 is SATISFACTORY****GPA 0.00 or above till 1.99 is Considered as FAIL**

# West Coast Institute of Management & Technology



Know by all these present that

**Muhammad Khurshed Farooqi**

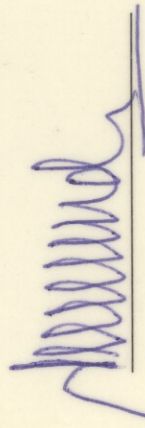
having qualified all requisite examinations has been admitted to the degree of

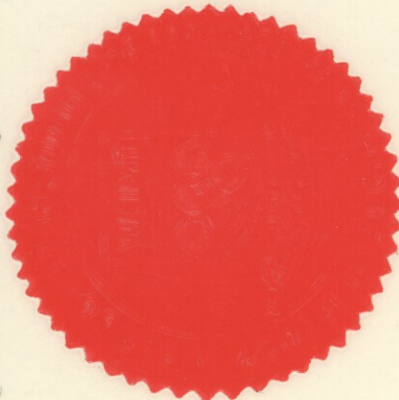
**Doctor of Philosophy in Management Information Systems**

With all honors, rights and privileges pertaining to that degree.

In testimony whereof this award is conferred at Perth by the International Study Department of the West Coast Institute of Management & Technology. This 10<sup>th</sup> day of September in the year of our Lord Two Thousands and One.

“Member World Association of Universities and Colleges”

  
President



*S.S. Hoyle*

Academic Registrar